

1	A.	INVESTIGATE, DEVELOP AND IMPLEMENT A DEDICATED PERMANENT FUNDING SOURCE TO ENSURE THE LONG-TERM FINANCIAL SUSTAINABILITY OF THE ASHLAND PARKS AND RECREATION COMMISSION.	1	UPDATE MOU WITH THE CITY OF ASHLAND AND IMPLEMENT NEW FEE SCHEDULE
			2	WITH THE CITY OF ASHLAND, INVESTIGATE AND IMPLEMENT DEDICATED FUNDING SOURCES DIRECTED TO APRC, SUCH AS FOOD AND BEVERAGE TAX AND TRANSIENT OCCUPANCY TAX
			3	SDC FEE EVALUATION
			4	EXPLORE THE FEASIBILITY OF FORMING AN INDEPENDENT TAXING DISTRICT
6	B.	UPDATE THE ASHLAND OPEN SPACE COMPREHENSIVE PLAN	1	DEVELOP STRATEGIES TO IMPLEMENT THE PLAN AND PURCHASE CRITICAL LANDS AS APPROPRIATE BASED ON NEEDS, AVAILABILITY OF LAND AND ABILITY TO MAINTAIN THE LAND.
			2	UPDATE THE OPEN SPACE MASTER PLAN MAP
5	C.	EXPLORE THE FEASIBILITY OF AND MAKE DECISION ON ALL TRAILS AND PROPOSALS BY THE ROGUE VALLEY MOUNTAIN BIKE ASSOCIATION.	1	REVIEW AND DECIDE ON REQUESTED MOUNTAIN BIKE TRAIL IN LITHIA PARK
			2	REVIEW PROPOSED TRAILS SUSTAINABILITY PLAN FOR MOUNTAIN BIKING IN ASHLAND
10	D.	PERFORM A SYSTEM-WIDE MASTER PLAN FOR ASHLAND PARKS AND RECREATION TO INCLUDE THE FOLLOWING SECTIONS, AT LEAST: (SECTIONS MAY BE COMPLETED TOGETHER OR INDEPENDENTLY)	1	VISION AND GOALS
			2	BICYCLE AND PEDESTRIAN CIRCULATION AND ACCESS TO PARK PROPERTIES
			3	PARK SYSTEM MAINTENANCE AND IMPROVEMENTS
			4	FLEET EVALUATION RECOMMENDATIONS
			5	DESIGN AND MAINTENANCE GUIDELINES
			6	REVIEW AND UPDATE OF ALL APRC POLICIES
14	E.	INVESTIGATE WAYS TO IMPROVE DIVERSITY, EQUITY AND INCLUSION (DEI) FOR BOTH INTERNAL WORKFORCE AND PUBLIC ACCESS AND SERVICES.	1	WITH THE HELP OF A QUALIFIED DEI CONSULTANT, GATHER COMMUNITY INPUT, DEFINE AREAS FOR IMPROVEMENT, AND IMPLEMENT ACTION IN ALIGNMENT WITH CITY DEI POLICIES AND INITIATIVES.
7	F.	EXPLORE AND IMPLEMENT, AS FUNDS ALLOW, CAPITAL IMPROVEMENTS THAT WOULD REDUCE LONG TERM MAINTENANCE COSTS WITH A GOAL FOR THE IMPROVEMENTS TO PAY FOR THEMSELVES.	1	REPLACE MAIN IRRIGATION CENTRAL COMPUTER SYSTEM
			2	TRANSITION FROM CITY WATER TO IRRIGATION WATERS, WHERE APPLICABLE FOR IRRIGATION PURPOSES
2	G.	ENVIRONMENTAL SUSTAINABILITY AND IMPLEMENTATION PLAN	1	PERFORM GREENHOUSE GAS INVENTORY
			2	PERFORM A COMPREHENSIVE ENERGY AUDIT
			3	OBTAIN A QUOTE TO COVER THE POOL AND DO AN ANALYSIS ON HEATING COSTS WITH AND WITHOUT THE COVER
11	H.	COMPLETE THE WORK ON THE LITHIA PARK MASTER PLAN AND PRESENT THE COMPLETED PLAN TO THE COMMISSIONERS FOR ADOPTION.	1	ADOPT A PRIORITIZED LIST OF DEFERRED MAINTENANCE PROJECTS WITH PROJECTED COSTS, INCLUDING, BUT NOT LIMITED TO: PEDESRIAN PATH ALONG WINBURN WAY; BUTLER PEROZZI FOUNTAIN
15	N.	CONTINUE TO WORK WITH THE CITY OF ASHLAND, THE CHAMBER OF COMMERCE AND OTHER ORGANIZATIONS TO PROMOTE AND SUPPORT TOURISM IN OUTDOOR RECREATION	1	PROMOTE PARKS AND PEDESTRIAN/MOUNTAIN BIKE TRAILS AS A HEALTHY AND SAFE CONTRIBUTOR TO ECONOMIC RECOVERY
			2	CLARIFY ROLES AND RESPONSIBILITIES OF APRC IN APPLICATION AND PERMITTING PROCESS FOR NEW TRAILS AND OUTDOOR EVENTS
			3	INVESTIGATE LIABILITY INSURANCE REQUIREMENT FOR CITY OF ASHLAND
			4	ESTABLISH PROCESS WITH ADJOINING LAND MANAGERS (USFS, BLM, PRIVATE LANDOWNERS) FOR OUTDOOR RECREATION EVENTS OR ACTIVITIES THAT WILL OCCUR ON MULTI-JURISDICTIONAL LANDS
4	I.	BUILD EAST MAIN STREET NEIGHBORHOOD PARK INCLUDING THE DOG PARK, BIKE-SKILLS PARK AND PUMP TRACK.		
8	J.	COMPLETE THE PHASED MASTER PLAN FOR ASHLAND CREEK PARK, INCLUDING THE INSTALLATION OF A BASKETBALL COURT WITH STRIPING FOR MULTIPLE USES, INCLUDING PICKLEBALL.		
13	K.	CREATE A SMALL POCKET-NEIGHBORHOOD PLAYGROUND/PARK IN THE VICINITY OF OAK KNOLL CLUB HOUSE.		
9	L.	MITIGATE FIRE VULNERABILITY ON ALL APRC LANDS AND EXPLORE FUNDING TO SUPPORT FIRE SUPPRESSION AND BEST MANAGEMENT PRACTICES.		
3	M.	IMPROVE PUBLIC AQUATIC RECREATION AND COMPETITIVE OPTIONS IN ASHLAND CONSISTENT WITH THE FINDINGS AND RECOMMENDATIONS OF THE POOL AD HOC COMMITTEE AND ENSURE THE CONTINUOUS OPERATION OF AN ADEQUATE RECREATIONAL POOL IN ASHLAND DURING THE SUMMER MONTHS, AT A MINIMUM UNTIL CONSTRUCTION BEGINS ON A NEW POOL		
11	O.	WORK WITH LOCAL PARTNERS, INCLUDING THE ASHLAND SCHOOL DISTRICT AND SOUTHERN OREGON UNIVERSITY TO OBTAIN AGREEMENTS FOR MUTUAL USE OF FACILITIES INCLUDING SCHOOL GYMS FOR RECREATION LEAGUES OR OPEN PLAY DURING NON-SCHOOL TIMES AND DURING SMOKE EVENTS.		