



## CITY OF ASHLAND

### 2021 Program Year Community Development Block Grant (CDBG) Application

These completed Sheets shall be included as the first pages on all submittals.

#### I. APPLICANT INFORMATION

**Applicant Organization Name:**

Maslow Project

**Executive Director's Name(s):** Mary Ferrell

**Board Member Names (attach separate sheet) See attached sheet**

**Applicant Mailing Address:**

PO BOX 999

Medford, OR 97501

**Applicant Street Address:**

500 Monroe Street

Medford, OR 97501

IRS Classification: 501 (c)(3) public charity

Federal Tax ID#: 27-0734969

**Mission Statement:**

Maslow Project's mission is to empower homeless youth to thrive independently through supports that stabilize and engage in all aspects of life. We do this by providing resources for basic needs, removing barriers to education and employment, and fostering self-sufficiency in a collaborative and empowering environment.

Total Employees: 20 Total Volunteers: 25

**II. CONTACT PERSON** (designate a contact person who is familiar with the project)

Name: Mary Ferrell

Title: Executive Director

Phone Number: 541-608-6868

Fax Number: 541-608-6869

E-mail Address: mary@maslowproject.com

**III. PROJECT INFORMATION SUMMARY**

Project Name or Title: Wrap Around Services for Unhoused Youth & Families

Expected Completion Date: June 30, 2022

Requested CDBG Funds: \$25,000

Organizational Match: \$ 17,918 Individual donations

Funds from Other Sources: \$10,300 from Ashland school district; \$20,000 from Access; \$5,000 from GS Butler; \$25,000 Ashland Housing Trust Fund; \$10,600 Federal Street Outreach; and \$13,500 Ford Family Foundation

Total Project Cost: \$127,318

## 2) Maslow Project Program Summary

Maslow Project provides wrap-around, multi-lane services to meet clients where they are to provide the necessary services for their specific challenges. We have over fifteen years of providing services to youth and families experiencing homelessness in Jackson County.

Multi-lane, wrap-around services include: **1) Stabilization:** offered throughout all our programs (centralized at our Resource Center and deliveries) provides food, hygiene, & essential needs, active navigation & facilitated referrals; promote safety and stabilization so people can focus on higher level life goals. **2) Case Management** offered to those most vulnerable - is the anchor to all our goal-based programming, offering intensive QMHA level services in support of individualized goals (education, wellness, employment, housing, etc **3) Advocacy:** Family & Student advocates remove educational barriers & connect families with resources; keeping homeless students engaged with school & earning credit toward graduation. **4) Outreach:** 4WD “Mobile Drop-In Unit” is stocked with clothing, food, hygiene supplies & emergency items provided to unsheltered youth/families street & rural outreach; delivery & mobile supports. **5): Mental health services** traditional & milieu, in untraditional settings. **6) School Based Services:** Provide school supplies, help with transportation, & enrollment. **7) Permanent Supportive Housing:** housing navigation, life skills, and ongoing case management and support to ensure success once housed. **8) New: Transitional Housing-** emergency hotel stays for COVID/Fire relief.

We work to stabilize youth and families by providing resources for basic needs and services. Once stabilized, we can begin to start working on a client driven goal plan for education, employment, and housing. These services are stabilizing, provide a safety-net, and form the foundation of our relationship with our youth and families. Case Managers are the anchor to all of the services and supports. We proactively connect those we serve to other community-based programs, our work is client centered and is collaborative in design to accomplish their goal plan.

Case Managers work with clients on navigating community resources and supports that can otherwise be overwhelming and cumbersome. This individualized support addresses their specific needs to stabilize and move forward in their goals related to housing, education, and employment for the best possible outcome for the client. We are often the communication link between and among providers to ensure efficiency and avoidance of duplication of services, to stretch every dollar as far as possible.

Our work is rooted in trauma informed practices and with our staff having extensive training along with being QMHA certified. Our program is holistic in nature; providing a true client-

centered approach that meeting them literally and figuratively – “where they are”. Our Navigation/Resource One-Stop Center (commonly called our Drop-In Center) provides a centralized point of access to case management, advocacy, and resource distribution.

The Alameda fire destroyed 2600 homes in Jackson County September 2020 in the Phoenix/Talent area. As a homeless youth and family service provider, Maslow Project responded immediately to the crisis. We assisted with emergency hotel stays until FEMA kicked in, assist navigation of resources, applying for benefits, delivery of basic needs, and intensive case management support and advocacy for the victims. We worked through a list of 600 students that were affected by the wildfire. Many of those families have relocated and are attending Ashland Schools.

We already had an astoundingly high number of homeless youth, COVID & fires dramatically increased those numbers. DHS reports record low numbers of child abuse reports & foster placements. Nationally, 420,000 homeless students failed to enroll this year. Depression, isolation, and hunger are up—leading to growing safety concerns. Our programs, weave together community resources with a hands-on approach to referrals and navigation – leveraging & maximizing community partnerships & resources, especially for populations with language or access barriers, and using our resources to address gaps and barriers.

Maslow increased collaborations this past year to effectively respond to dual crisis: schools to help with remote learning (hard when unhoused), law enforcement to facilitate safe camping & emergency shelter, FEMA/Red Cross to bridge clients to recovery, food service companies for mobile meal & grocery deliveries, & more housing opportunities with local Housing Authority, to name a few. Additionally, we have added bi-lingual/bi-cultural staff to respond to the growing need of Spanish speaking clients.

During the 19-20 program year we housed 343 individuals and during Fall 2019 we began our partnership with the Housing Authority of Jackson County. We are currently providing Permanent Supportive Housing in Section 8 Project-based vouchers in Medford with 12 units, 8 in Central Point, and 15 units in winter 2021-22 for Ashland homeless families. This new partnership helps our clients jump through a 3-4 year Section 8 HUD waiting list and will provide them with ongoing case management post housing to work toward skill and income building.

We propose a continuation of our partnership with the City of Ashland to add on to our comprehensive services for Unhoused Youth and Families. Our Case Manager and Advocate will work with students and families who are experiencing homelessness or at risk of homelessness to navigate the rental market, address existing barriers to attaining housing, the application process, and for those in our HAJC units, ongoing case management working toward self-sufficiency. There is complex trauma associated with homelessness. Maslow is helping mitigate the effects of adverse childhood experiences (ACE's) and preventing long-term impact of

chronic homelessness, as a result, our program provides both a high return on investment and long-term positive impact on the community.

Maslow Project's Wrap-Around Services to Unhoused Youth and Families addresses the high priority goals within the City of Ashland's Consolidated Plan of support services for homeless outreach, prevention services and transition. We will provide rent/security deposit assistance to prevent or alleviate homelessness and provide outreach/ direct service to homelessness populations. Additionally, we collaborate with over 40 agencies and the Executive Director sits on the Board of the Continuum of Care which addresses the goals and priorities set forth by HUD; aligning with the City of Ashland's priorities.

We are a direct service provider and also functions as a service "hub"; connecting our clients to community partners (e.g.: medical/dental/mental health, domestic violence, treatment/recovery programs, shelter) in a coordinated effort. Our school-based programs operate from a drop-in center inside Ashland High School (as school transitions to hybrid/in person), allowing us to get upstream and help stabilize youth and ensure educational attainment – thus decreasing the number of youth who become chronically homeless adults. Further, our Street Outreach Team is a source of information and resources to homeless youth and families living on the street. They coordinate with other agencies for referrals and administer TAYSPDAT's for coordinated entry.

Project Objective: Provide stability to homeless youth and families experiencing or at risk of homelessness in the city of Ashland.

- **OBJECTIVE 1:** Improved safety, health, problem solving skills, and resiliency. 100% of those contacted will have increased access to basic needs, linkages to community-based services, and a safety plan. Target: 100 individuals (youth & families)
- **Objective 2:** 50 clients will receive intensive case management service, service & resource navigation.
- **Objective 3:** 80% of the 50 clients in case management will develop two or more Positive, healthy and supports connections, & increased linkages
- **OBJECTIVE 4:** 70% of the 50 clients in case management will make measurable growth on their self-sufficiency score

Total project for wrap-around case management and safety-net services, housing deposit/move in assistance, and readiness to rent through our Permanent Supported Housing is estimated at \$127,318.

### 3) Property and Project Information

N/A

#### 4) Services to be Provided

**Eligible Target Population:** The population served through Maslow Project’s Ashland program consists of youth between the ages of 0-24 (and their families) residing in Ashland and meeting the McKinney-Vento definition of homelessness - defined by the McKinney-Vento Act as “any student who lacks a fixed, regular, and adequate night time residence.” Children may be unaccompanied, or homeless with their entire family. Youth participating in this program are identified in several ways: at point of enrollment in school, by school staff throughout the school year, through self-referral, by Maslow Project outreach staff, and through referrals from partnering agencies. 100% of this population are presumed by HUD to be LMI. 100% of the homeless youth and families we serve fall within the “extremely-low income” category, and earn 30% or less of the Area Median Income.

**Services:**

In addition to the comprehensive services listed above: 1) Stabilization 2) Case Management 3) Advocacy 4) Outreach 5) Mental Health Services 6) School Based Services 7) Permanent Supportive Housing Program (projected FY 21-22) 8) Transitional Housing we will do the following:

- Case Management and Basic Needs: food boxes, clothing, hygiene supplies, baby supplies, emergency assistance, etc. These services are inherently preventative and stabilizing, Case Managers also collaborate closely with other providers to ensure seamless wrap-around supports (crisis counseling, health care, employment, addiction, domestic violence, scholarships)
- Rural/Street Outreach: Our 4WD “Mobile Resource Center” is fully stocked with a selection of clothing, food, hygiene supplies and emergency items that can be immediately provided to unsheltered youth/families: delivering resources when they aren’t able to come to us;
- Advocacy: Remove barriers & connect families with resources; Develop individualized client goal plans, assist with accessing emergency/transitional housing, track relevant academic data, assist with educational and/or post-secondary goals;
- School Based Services: Provide school supplies, help with transportation, enrollment, and connect families to relevant resources;

#### 5) Work Program & Timeline

The program outlined in this application is ongoing; the activities will be conducted for the Wrap-Around Services funds from the Ashland CDBG during the time period of July 1, 2021 to June 30, 2022. Snowberry II may not be move-in ready by the end of 2021, and we have no control over that, therefore we project serving those 15 families in the 2022 year. However the project is well under construction and the housing authority is projecting winter 2021-22. Please see attached project schedule (Form A-2) for more details.

## 6) Financial Information

Project Expenses: Payroll is based on compensation for a 1) 1 FTE Case Manager (this is an increase in time from prior years), \$45,000; 2) 0.5 FTE Advocate, \$18,000, 3) Payroll tax and benefits are estimated at 26% of total wages, \$16,380. These costs are based on actual payroll reports. Payroll costs are based on agency salary schedules and in alignment with market rates. Barrier removal, safety-net needs, emergency hotels stays, deposit/security assistance funds: \$40,000. Indirect/admin rate of 10% of personnel costs estimated at \$7,938 and covered entirely by other non-CDBG sources. **Total cost of this project is \$127,318.** The amount requested from the Ashland Community Development Block Grant represents 20% of our Ashland program budget, and is an essential part of our program support. All other program costs are being leveraged with other funds, including administration and overhead. NOTE: 100% of funds from the Ashland Housing Trust benefit clients directly and not the cost of staffing or administration. Please refer to Forms B-2 and C for more information.

## 7) Eligibility for Federal Funding

Our proposed program delivers the following Federally-eligible activities:

- Client Services
  - a. The proposed project is within the Ashland City Limits, and will take place at Ashland public schools; in public community gathering spots; and at our Resource Center as COVID allows.
  - b. Clients are classified as homeless under the McKinney-Vento Act. Homeless people are presumed by HUD to be principally persons of low and moderate incomes. As noted above, **100% of the individuals Maslow Project has worked with in Ashland since July 2012 fall into the “Extremely Low Income” category.**
  - c. This is a social service application; sections “d”-“i” are not applicable.

## 8) Maslow Project’s Mission and Service History

Maslow Project empowers youth to thrive independently through supports that stabilize and engage in all aspects of their life. We do this by providing resources for basic needs, removing barriers to education & employment, and fostering self-sufficiency in a collaborative & empowering environment. Our services include: 1) Stabilization; 2) Case Management; 3) Advocacy; 4) Outreach; 5) Mental Health Services; 6) School Based Programs; 7) Permanent Supportive Housing; and 8) Temporary Emergency/Transitional Housing.

Maslow Project has almost two decades of experience providing evidence-based programs: grounded in best practices and producing life changing, outcome-driven results. Our work has always been trauma-informed, inclusive, and focused on equity. Maslow’s program model is intentionally youth-centered (a best practice). Other best practices we utilize include Trauma-Informed Care, Positive Youth Development - strength-based approaches that foster resiliency.

These practices are woven throughout all our programs (low barrier, safe/calming spaces, client rights and responsibilities, milieu style rapport-building and gold-standard client-care), and are designed to address the specific challenges facing our youth and their families. We also actively utilize evidence-informed approaches, including: Wrap-Around (holistic & integrated), co-case management with other providers, warm referrals, Harm Reduction and meeting youth “where they are at”; eliminating barriers to program access by offering services where youth already congregate (school-based programs, street outreach, drop-in centers). We currently coordinate with over 40 community-based organizations to promote optimal outcomes and stability of our clients - both on-site at our Resource Center and throughout Jackson County.

Executive Director Mary Ferrell founded Maslow Project in 2000 and oversees all programs at the highest level. She represents our clients’ needs on numerous local initiatives and participates in federal efforts that inform and address trends and best-practices for homeless youth-serving agencies across the nation.

### 9) Self- Sufficiency

Maslow Project’s Wrap Around Services for Unhoused Youth and Families program helps our clients (100% LMI) gain stability & move toward self-sufficiency and helps prevent adult homelessness. Our integrated, wrap-around services stabilize youth and families. Once stabilized clients can engage with case managers and begin the process of working on client driven goals to self-sufficiency related to education, employment, and housing. We coordinate with local agencies to ensure a comprehensive, unduplicated approach to providing services to our clients. Our services are preventive in nature and help to engage clients by using a strengths-based approach when working with individual client goal plans.

We also leverage additional resources to support this program: our *Client Assistance Fund* provides essential and lifesaving needs, our *Graduate Fund* provides Maslow youth an opportunity to continue once they have graduated and provide an opportunity to attend college, trade school or job training. Collectively, this approach helps individuals progress from being in crisis to becoming self-sufficient.

The population served through this project consists of youth between the ages of 0-24 (and their families) who reside in Ashland and meet the Federal Education McKinney-Vento definition of homeless, and are eligible for school enrollment. As noted above, all youth in this population are presumed by HUD to be low or moderate income. In our experience, **100% of homeless youth and families we serve fall within the “extremely low income” category, at 30% or less of the Area Median Income.**

### 10) Benefits to Extremely Low, Low, and Moderate Income Individuals

Youth homelessness takes a heavy toll on those it impacts. According to the National Center on Family Homelessness, homeless youth **go hungry at twice the rate** of other youth, are **sick four times more often** and have **three times the rate of emotional and behavioral problems**. In

addition, 47% of homeless children experience anxiety, depression and withdrawal, as compared to 18% of other school-aged children; and homeless youth are 87% more likely to drop out of school (USDE).

Maslow Project's Ashland program will serve between **100-140 unduplicated individuals** during the 2021-2022 year – approximately 50 of whom will participate in intensive Case Management. This number is increased by nearly 50% from prior years due to COVID & fire related displacements. These extremely low-income individuals will benefit from the following services:

Project Objective: Provide stability to homeless youth and families experiencing or at risk of homelessness in the city of Ashland.

- **OBJECTIVE 1:** Improved safety, health, problem solving skills, and resiliency. 100% of those contacted will have increased access to basic needs, linkages to community-based services, and a safety plan. Target: 100 individuals (youth & families)
- **Objective 2:** 50 clients will receive intensive case management service, service & resource navigation.
- **Objective 3:** 80% of the 50 clients in case management will develop two or more Positive, healthy and supports connections, & increased linkages
- **OBJECTIVE 4:** 70% of the 50 clients in case management will make measurable growth on their self-sufficiency score

In order to participate in Maslow Project's program, youth must be identified as homeless under the McKinney-Vento definition of homelessness. Homeless people are presumed by HUD to be principally persons of low and moderate incomes. Enrolled extremely-low or low-income homeless youth qualifying for services always have priority in our program, and will be able to access services regardless of the number of qualifying moderate-income individuals.

**12) Demolition of Low and Moderate Income Housing**

N/A

**13) Project Feasibility**

N/A

**14) Impact on Significant Properties**

N/A

**15) Other Material**

Please see attached letters of support from Access and the Maslow Project's Board of Director's List.

The CDBG Application Checklist and Forms A-2, B-2, C and D follow this

<b>16) CDBG Application Checklist</b>
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**CITY OF ASHLAND**  
**2021 Program Year**

**CDBG APPLICATION CHECKLIST**

In order to determine compliance with all applicable HUD regulations and to help to ensure that projects will be eligible for CDBG funding, the City of Ashland will need to address all HUD requirements. The purpose of this checklist is to point out areas where potential problems could arise. Obviously, this is a comprehensive list, which must evaluate a wide array of different kinds of proposals. Therefore, not every item will be applicable to every project.

**Please fill it out entirely indicating all items which are not applicable and include it as part of your proposal application.**

<b>A. Applicant's Background</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Is the applicant a legal non-profit organization or unit of government?	X		
2. Do the proposed clients or users of the project meet HUD Income Guidelines (see page 10 for guidelines)?	X		
3. Does applicant have the capability to maintain written income documentation?	X		
4. Has the applicant made a legal or financial commitment to a proposed project?	X		
5. Is the applicant primarily a religious organization?		X	
6. Has the applicant administered a CDBG project previously?	X		
7. Is your agency willing and able to provide all required reports and accountability to the City as required by HUD?	X		
<b>B. Project Location and Land Use Issues</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Has a location for the project been selected?			X
2. Is the proposed project within the Ashland City limits?	X		
3. Does the proposed project meet local zoning and land use laws?			X
4. Are any land use permits such as a Site Review, partition, annexation or Conditional Use Permit required?			X

5. Have these approvals been obtained?			X
6. Does the project comply with current building code requirements?			X
7. Does the project meet handicapped accessibility requirements?			X
<b>C. Environmental Issues</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Is the project located in the 100-year floodplain?			X
2. Is a wetland located on the project site?			X
3. Has any environmental contamination been identified on the project site?			X
4. Has asbestos been identified on the project site?			X
5. If project involves an existing structure, was it built 1978 or earlier? If year built is known, please specify.			X
6. Is the proposed project located on a major arterial or near the railroad?			X
7. Is the proposed project located adjacent to an above ground flammable storage tank?			X
8. Does the proposed project involve a structure that is 50 years or older?			X
9. Will the applicant complete a Phase I environmental review upon receiving a CDBG award?			X
<b>D. Labor Requirements</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Does the project involve construction over \$2,000 in cost?			X
2. Will the project trigger Davis-Bacon wage requirements?			X
3. Will the project trigger BOLI wage requirements?			X
4. Does the project involve over \$18,703 in City awarded grants or contracts?			X
<b>E. Displacement and Relocation</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Will tenants be displaced by the project?			X
2. Will a business be displaced by the project?			X

3. Will housing units be demolished or converted?			X
<b>F. Property Data</b>	<b>Yes</b>	<b>No</b>	<b>N/A</b>
1. Does the applicant own the property by fee simple title?			X
2. Are taxes on the property current?			X
3. Is insurance current?			X
4. What is the current debt against the property?			X
5. What is the current use of the property?			X
6. Has an appraisal on the property been conducted? If yes, what is the assessed value of the property?			X

**Form A-2**  
**To be completed for Social Service Proposals**

**Social Services Proposals**

Activity	Start Date	Completion Date
<p><b>Case Management and Advocacy:</b> Identify homeless students, provide services/referrals/ basic needs, track academic data, establish client goals.</p> <p>Case Manager and Advocate will work with homeless youth and families on client driven goal plans related to employment, health, education, and housing to improve self-sufficiency.</p> <ul style="list-style-type: none"> <li>• 100% of those contacted will have increased <u>access to basic needs, linkages to community-based services</u>, and/or educational advocacy. (Target: 100-150 homeless Ashland youth/family members).</li> <li>• 45 individuals that are most at need for services will receive resource and service navigation, linkage and warm-referrals to other organizations for the best possible outcome of the client</li> </ul>	7/1/21	6/30/22
<p><b>Collect Outcome Data:</b> Individuals &amp; Families are assessed at start of case management with an intake appointment (improved employment and/or education) through on-going advocacy &amp; case management:</p> <ul style="list-style-type: none"> <li>• 80% of the 45 clients in case management will develop two or more Positive, healthy and supports connections, &amp; increased linkages</li> <li>• 70% of the 45 clients in case management will make measurable growth on their self-sufficiency score</li> </ul> <p>We have extensive intake, tracking, and documentation procedures in place. ClientTrack is our database for documenting assessments, demographics, tracking client services and program enrollments, and monitoring client progress.</p>	7/1/21	6/30/22

**Social service providers should list key benchmarks in the table above for their proposed projects (IE hire of personnel, application for further funding, initiation of direct client services, etc.)**

**Form B-2**  
**To be completed for Social Service Proposals**

**Social Service Proposals**

	<b>Total Cost</b>	<b>CDBG Request</b>	<b>Other Source(s)</b>
Client Assistance / & Barrier Removal Funds / Deposits	<b>\$15,000</b>	\$0	\$15,000
Wages and benefits (of personnel providing direct client services) Case Manager & Advocate	<b>\$79,380</b>	\$25,000	\$54,380
Materials/Supplies	<b>\$0</b>	\$0	\$0
Marketing/Outreach	<b>\$0</b>	\$0	\$0
Housing Assistance Funds	<b>\$25,000</b>	\$0	\$25,000
Program Administration Includes overhead and general staffing necessary to administer the program (accounting, management, grant administration) but that does not provide direct benefits to the client.	<b>\$7,938</b>	<b>CDBG Funds are not available for program administration</b>	\$7,938
<b>Total Project Cost</b>	<b>\$127,318</b>	<b>\$25,000</b>	<b>\$102,318</b>

**Form C**

**SOURCE(S) OF FUNDS FOR OPERATING EXPENSES WORKSHEET**

Completeness of this worksheet establishes the capacity of the organization to sustain the operations of the program(s).

Sources	Secured	Conditional (awarded with conditions)	Tentative	Commitment Date
Federal Grants	\$10,600 SOP	\$0	\$0	August 2019
State Grants	\$0	\$0	\$0	N/A
Local Grants	\$25,000 Ashland Housing Trust Grant  \$20,000 ACCESS	\$0	\$25,000 Ash. CDBG  \$5,000 Butler	\$20,000 ACCESS Secured 6/20  \$25,000 AHT secured 10/20  \$5,000 Summer 21'  CDBG- Spring 21'
Non-Governmental Grants	\$13,500 Ford Family Found.			OCF -Secured 09/2020
Donations/Gifts	\$0	\$0	\$17,918	FY 2020-21
Applicant Contribution	\$0	\$0	\$0	N/A
Program Income	\$0	\$0	\$0	N/A
Loans	\$0	\$0	\$0	N/A
Other (specify)	\$6,000 Ashland School District	\$0	\$4,300	\$6,000 Secured 7/2019  \$4,300 - 6/2021
Other (specify)	\$0	\$0	\$0	N/A
<b>TOTAL</b>	<b>\$75,100</b>	<b>\$0</b>	<b>\$52,218</b>	<b>\$127,318</b>

Please provide a description the timeline of loan and grant application dates as related to the proposed project. Specifically, for any tentative funding sources please provide application

dates, award dates and funding availability dates. Funds listed above include: Ashland School District: \$6,000 secured; Ford Family Foundation: \$13,500; Federal SOP - \$10,600; Ashland Housing Trust: 25,000 secured 10.2020; ACCESS SHAP rental deposits: \$20,000 – secured 6/20. Tentative: Ashland CDBG: \$25,000-applied; GS Butler Fund: \$5,000 (renewed annually); Ashland School District: \$4,300 tentative upon district budget approval in June 2021; Individual Donations: \$17,918 to be raised in fiscal year.

**Form D**

**DISCLOSURE OF INTERESTS**

To assist the City of Ashland in determining whether there may be a potential conflict of interest related to the expenditure of Community Development Block Grant funds we request the following information be provided by applicants:

ORGANIZATION NAME: Maslow Project

- Organization is:
- 1. Corporation ( )
  - 2. Non-Profit 501C3 (X)
  - 3. Partnership ( )
  - 4. Sole Owner ( )
  - 5. Association ( )
  - 6. Other ( ) \_\_\_\_\_

**DISCLOSURE QUESTIONS**

If additional space is necessary, please attach a separate sheet.

1. State the names of each "employee" of the City of Ashland having a financial or personal interest in the above mentioned "organization" or project proposed.

Name, Job Title and City Department

\_\_\_\_\_ N/A \_\_\_\_\_

2. State the name(s) of any current or prior elected or appointed "official", of the City of Ashland having a potential "financial interest" in the organization or project.

Name/Title

\_\_\_\_\_ N/A \_\_\_\_\_

3. Provide the names of each "board member" of the Organization seeking CDBG funding Name Board, Commission, or Committee (may be attached as a separate Sheet)

- 1 Jamie Hazlett, President - Executive/Program Committees
- 2 Eric Maxwell, Vice President – Executive/Development Committee
- 3 Lisa Morris, Secretary – Executive/Development Committees
- 4 Amy Zarosinski, Treasurer – Executive/Finance Committees
- 5 Sharilyn Cano – Program Committee
- 6 Scott Clauson – Development Committee
- 7 \_\_\_\_\_
- 8 \_\_\_\_\_
- 9 \_\_\_\_\_

If the applicant has provided names in question 1 or 2, please provide details regarding any known potential conflicts of interest in an attached narrative.



January 27, 2021

City of Ashland  
Ashland, Oregon

RE: Letter of Support for Maslow Project

To Whom it May Concern:

It is my pleasure to write a letter in support of Maslow Project's application to the City of Ashland for Community Development Block Grant funds to continue the agency's Safety-Net services and Case Management programs offered through their Resource Center. Maslow's programs support youth and families who are currently experiencing, or at high risk of, homelessness in Ashland. I am keenly aware of the need in our region for Maslow's services and the limited community resources that serve this target population, particularly young people.

As the Community Action Agency for Jackson County, ACCESS has worked successfully in partnership with Maslow Project since 2007. When Maslow Project opened their first Drop-In Center, the agency applied for food bank status through ACCESS. The food program alone has grown over the years and provides over 6,500 meals to hungry children and families each year. This partnership helps supplement the nutritional needs of children who might have limited access to existing food pantries.

Over the years, the collaboration has grown to include ACCESS' support of Maslow Project's efforts through State Homeless Assistance Program (SHAP) funding for case management, shelter operations, and emergency hotels/rapid re-housing. This valuable collaboration has helped ensure services to vulnerable and the hard-to-reach youth population. Rather than duplicating efforts, both agencies focus on their respective target populations while achieving shared community goals. Maslow Project is an active member of the Continuum of Care and is one of the agencies that completes the VI-SPDAT Assessment Tool for youth and families utilizing Service Point.

Maslow's services help prevent youth from becoming part of the adult homeless population and as such, the agency is an integral part of the community response to this need. ACCESS encourages the City of Ashland to support Maslow Project's work by awarding them CDBG funding. Thank you.

Sincerely,

A handwritten signature in cursive script that reads "Carrie Borgen".

Carrie Borgen  
Executive Director



**MASLOW PROJECT**  
**Board of Directors List**

**Jamie L. Hazlett, Board President**

***Attorney at Law***

910 E. Main Street  
Medford, OR 97504  
(541) 773-3619 work  
(541) 326-1097 cell  
[jamiehzllettesq@gmail.com](mailto:jamiehzllettesq@gmail.com)  
Joined in 2011

**Lisa Morris, Secretary**

***FNP, Monarque Health & Wellness***

148 E. Hersey St.  
Ashland, OR 97520  
(541) 778-3509  
[lisamorris1@gmail.com](mailto:lisamorris1@gmail.com)  
Joined in 2017

**Eric Maxwell, Vice Chair**

***Business Owner***

19 Rossanley Drive  
Medford, OR 97501  
(541) 840-5733 cell  
[pronmain@msn.com](mailto:pronmain@msn.com)  
Joined in 2013

**Scott Clauson**

***Chief of Police, City of Medford***

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