Council Study Session

June 19, 2017

Title: Creation of Climate and Energy Action Commission

Item Type: Concept Introduction & Request for Direction

Requested by Council? Yes – Follow up to CEAP Approval

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Administrator

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Discussion Questions:

1) Does the scope and impact of the recently approved Climate and Energy Action Plan (CEAP) warrant the creation of a dedicated, ongoing City Advisory Commission?

- 2) If yes, is Council supportive of the draft ordinance that establishes the Commission, its membership and powers and duties?
- 3) If yes, should the CEAP Commission be created independent from the existing Conservation Commission?
- 4) If yes, how should the Conservation Commission be amended/modified to avoid overlapping scope and responsibilities?
- 5) If no, should the Conservation Commission membership, scope, powers and duties be amended to incorporate the oversight and guidance of the CEAP as envisioned and stated in the approved CEAP document (pgs. 105-108)?
- 6) If no, should some other form or structure of citizen involvement for plan guidance and future plan update recommendations be developed and proposed? i.e. advisory board, adhoc committee, distribution of responsibilities to existing Commissions, etc.

Resource Requirements:

No specific, identified hard costs have been determined for the creation of a new advisory Commission. However, soft costs associated with the creation and ongoing support and guidance of the Commission are not insignificant. Staff time is required for the creation and posting of agendas, meeting packets, minutes, ongoing dialogue for education/direction, reports from Commission to Council, etc.

Primary staff liaison assignments typically require a minimum of 10% of the staff time of a full time employee, plus 5-10% support staff time for meeting minutes (at meeting, final drafting, posting, etc.)

Suggested Next Steps:

With direction from Council, staff can develop the necessary ordinance language to accomplish Council objectives and schedule the ordinance for first reading at an upcoming Council business meeting. If Council is interested in pursuing other options, staff can provide an initial assessment and update at a future study session or business meeting for further discussion and direction.



Note: The approved CEAP implementation schedule includes the creation of a Citizen Advisory Commission as one of the eight "Year One" implementation items and was tentatively anticipated to be addressed in the first quarter of FY17 (July-Sept 2017)

Policies, Plans and Goals Supported:

22. Prepare for the impact of climate change on the community
22.1 Develop and implement a community climate change and energy plan

Background and Additional Information:

The Climate and Energy Action Plan was presented and approved by Council on March 7, 2017. Included in the overall plan document was an implementation plan that provided a year one implementation summary along with a phased plan for initiating and completing the 65 individual actions listed and described in the plan.

The key initial, year one implementation steps recommended by the CEAP ad-hoc committee and embedded in the approved plan are as follows:

Table 1. Schedule and key milestone for Year 1 CEAP implementation.

Item	FY17 Q1	FY17 Q2	FY17 Q3	FY17 Q4
Citizen Advisory Commission				
Ordinance				
City Staffing and Leadership				
Internal City Climate Action Team				
Identification of Specific Funding Sources				
Progress Indicators				
Equity Considerations				
Priority Near-Term Actions				

While it was understood that Council could construct a Citizen Advisory Commission in a variety of way, the ad-hoc CEAP Committee reviewed, suggested revisions and ultimately voted unanimously to recommend the creation of a new CEAP Commission utilizing draft ordinance language provided as an attachment to Council. A key element of the draft ordinance include specific elements for the membership of the Commission to include representation of a wide range of community interests and perspectives, along with a somewhat unique age requirement for two of the nine members of the Commission to ensure age diversity within the group.

The draft ordinance also includes specific scope and responsibilities that link the Commission with the oversight section of the CEAP document providing consistency between the Commission and the approved plan.

Conservation Commission

Because the draft ordinance language creates some degree of overlapping scope and responsibilities between the proposed new Commission and the existing Conservation



Commission, the Conservation Commission devoted significant portions of several of their meetings in April and May to review their scope and powers and duties set forth in AMC 2.18.040.

This assisted in giving the Commission some context and foundation to evaluate the current and potential future role of the Conservation Commission. The result was the development of a formal recommendation document from the Commission to Council which requests that Council maintain the existing Conservation Commission and create the new CEAP Commission. Additionally, the recommendation document contains a very useful appendix that indexes how other City Commissions may interact and have a role with implementation actions within the CEAP.

Attachments:

CEAP Implementation Plan Summary Draft CEAP Commission Ordinance Conservation Commission Recommendation





NEXT STEPS

The goals, strategies, and actions presented in this plan signify an ambitious step forward for the Ashland community.

Although sustainable living, operations, and management is not new to Ashland, this plan pulls together the strong momentum and action that already exists in the city and provides a coordinated and intentional strategy going forward. Making progress on these goals will require Ashland's government and community to work together and commit dedicated time and resources.

This Climate and Energy Action Plan is only the beginning of an ongoing process. The accompanying Implementation Plan provides a framework for launching the implementation phase of the plan. This phase will require the City and community to take priority actions--outlining specific plans of action and resource needs among responsible parties--and monitoring and benchmarking progress along the way.

As details are outlined, more specific quantitative goals and milestones can be created, driving the pace of strategy implementation. The Implementation Plan also details the proposed structure for ongoing plan implementation, monitoring, evaluation, and adaptive management, as well as a list of key actions to be taken in the first year of implementation. It concludes with a discussion of how the goals and strategies of this plan fit with a potential ordinance establishing binding greenhouse gas emission reduction targets.

Through careful and committed action by all Ashlanders, and with this plan as a basis, the city can achieve its vision of becoming a resilient community that has zero-net greenhouse gas emissions, embraces equity, protects healthy ecosystems, and creates opportunities for future generations.

Implementation Plan

This implementation plan sets forth a proposed structure and schedule for implementation of the Climate and Energy Action Plan (CEAP). It contains the following sections:

- Year 1 Implementation Summary: A summary
 of key tasks to be accomplished in Year 1 of CEAP
 implementation, described in more detail in the
 following sections.
- Oversight: An ongoing structure for ongoing citizen oversight and involvement in CEAP implementation and long-term plan updates.
- Accountability and Enforcement: Potential policy mechanisms for ensuring that the CEAP is implemented to its full potential.
- City Staffing and Leadership: A structure for ongoing City staff resources and leadership for ensuring implementation of the CEAP and its ongoing success.
- Funding: Potential funding mechanisms and opportunities for financing specific CEAP actions.
- Monitoring and Evaluation: A mechanism and set of metrics for monitoring and evaluating CEAP progress and updating the plan as necessary.
- **Equity:** Guidance for ensuring that equity is considered in CEAP implementation.
- Near-term Actions: CEAP actions to be implemented by 2020.
- Implementation Schedule: Implementation detail for each priority CEAP action, including relative measures of action cost and effectiveness; accompanying co-benefits; timeframes for implementation; and responsible departments.

Year 1 Implementation Summary

The focus in 2017 will be on establishing the institutional foundation for plan implementation and taking initial steps on key priority actions. Table 1 provides a schedule and key milestones for Year 1. Key activities to undertake are:

- **Formalize the city's commitment** to CEAP actions and goals (e.g., ordinance).
- Create and hire a full-time, permanent City
 CEAP staff position that also includes clear high level management oversight and direction.
- Form and convene a permanent City Advisory Commission to provide guidance and oversight of plan implementation and future plan updates as described in the plan.
- Create an internal City Climate Action Team for City operations actions and to assist in coordinating the implementation of community actions that span multiple City departments.
- Designate potential funding sources for individual actions and identify additional funding needs and opportunities for ongoing plan implementation.
- Establish CEAP progress indicators and corresponding baselines and targets (including equity indicators).
- Determine and formalize Ashland's approach to incorporating equity considerations into plan implementation.
- Commence priority near-term CEAP actions.

Oversight

A Citizen Advisory Commission is recommended to oversee implementation of the CEAP. The Commission will be composed of stakeholders who represent Ashland residents, have interest, experience or expertise on climate-relevant topics or related policy work, and/or represent key community or civic organizations that may play a role in implementation.

Roles of the advisory committee could include:

- Monitoring and tracking progress towards meeting CEAP goals.
- Providing recommendations to the Climate and Energy Coordinator regarding CEAP progress and implementation.
- Ensuring that the CEAP stays up-to-date over time, with a focus on the three-year plan update cycle
- Reviewing and making recommendations as part of the three-year greenhouse gas (GHG) inventory update process

It is expected that the Commission will meet at least quarterly, and likely more often in the early stages of implementation.

Accountability and Enforcement

Adoption of this Climate and Energy Action Plan will demonstrate the City of Ashland's commitment to addressing the challenge of climate change in the Ashland community. Establishing a more formal City commitment to CEAP goals, such as through an ordinance, would be seen by many as reinforcing the importance of this plan and could help ensure implementation of CEAP actions and measurable progress toward meeting CEAP goals over time. A formal commitment can also be a considerable asset in the pursuit of grant funds and other funding sources to assist in the implementation of the plan.

Table 1. Schedule and key milestone for Year 1 CEAP implementation.

Item	FY17 Q1	FY17 Q2	FY17 Q3	FY17 Q4
Citizen Advisory Commission				
Ordinance				
City Staffing and Leadership				
Internal City Climate Action Team				
Identification of Specific Funding Sources				
Progress Indicators				
Equity Considerations				
Priority Near-Term Actions				

City Staffing and Leadership

The plan calls for the creation and hiring of a new, full-time City Climate and Energy staff position dedicated to and charged with coordinating both internal and external implementation of the CEAP.

Job responsibilities of the position include the following:

- Provide lead staff support to the CEAP Advisory Commission
- Work with City departments to facilitate, design, and track strategy and action implementation.
- Develop and lead outreach efforts with external stakeholders, including public, to encourage taking actions identified in the CEAP.
- Provide leadership and direction to the City's internal advisory team on implementation activities, tracking, progress updates and developing advisory team recommendations to relevant internal and external implementing parties.
- Lead development and presentation of annual CEAP progress reports, as well as plan updates.
- Develop and implement a system to systematically review, adjust, and update plan strategies and actions as needed.
- Develop and lead the planned three year update cycle for the community and city greenhouse gas inventory
- Implement and maintain a dashboard or other interactive and publicly accessible platform for tracking and communicating progress to internal and external stakeholders.

The Climate and Energy staff position will have the following qualifications:

- Familiarity and working experience with both climate mitigation and adaptation, including greenhouse gas accounting methodologies and climate change projections and anticipated impacts.
- Experience managing climate-related programs that involve both internal and external stakeholders.
- Experience with public outreach and citizen engagement, preferably at the local municipal level.
- Experience managing climate-related programs that involve both internal and external stakeholders.

It is anticipated that an internal Climate Action Team will be formed within the City to coordinate and implement CEAP actions. The following departments should be represented as part of the Climate Action Team:

- Community Development (including Building Division and Planning Division)
- Ashland Municipal Utility (Electric)
- Administration
- Parks and Recreation
- Conservation
- Public Works
- Fire

Funding

Funding for near-term actions of the CEAP will come from a variety of sources within the City budget depending on the type of action, the responsible department, and the legal and operational limitations of the particular funding source. Additionally, some of the actions recommended in the plan are expansion of existing City programs or efforts and therefore already have funding sources. However, incremental funding increases may be needed to meet the higher level of action called for in the plan.

Current and potential funding sources include:

- City general fund
- Electric Utility revenues
- Stormwater Utility revenues
- Water Utility revenues
- Bonneville Power Administration
- Federal and state grants
- Revolving loan funds
- Newly identified funding sources

As the implementation commences in earnest, City staff and the proposed CEAP advisory committee should pay particular attention to additional funding sources. This examination should include exploration of specific grant opportunities targeted at individual plan actions, potential new local revenue streams such as from a carbon/fuel tax, and multi-jurisdiction or public/private partnerships to provide the resources needed for City and community goal achievement.



OFFSETS

Every time Ashland completes its greenhouse gas inventory, the City and community can evaluate the need to purchase carbon offsets to help meet emission reduction goals. Offsets provide a pathway for achieving emission reductions beyond what can be achieved internally.

Purchasing offsets means counting emission reductions achieved by another party and often in another geographic area. For example, Ashland could purchase offsets from Bonneville Environmental Foundation, which offers emissions reduction credits from regional and global renewable energy projects, forest enhancement projects, and waste methane and heat capture projects.

When an entity sells their carbon offsets, those emission reductions cannot be counted by anyone except the party that purchased the offsets, thereby minimizing the risk of double counting.

IMPLEMENTATION PLAN

ASHLAND CLIMATE & ENERGY ACTION PLAN

Monitoring and Evaluation

Progress toward meeting CEAP targets and goals will be evaluated and tracked on an action-by-action basis with an overall progress report for all actions and activities provided on at least an annual basis. If possible, qualitative updates will be available on a quarterly basis.

The plan will be evaluated and updated on a three-year cycle to ensure that plan strategies and actions reflect the latest knowledge and best practices around climate mitigation and adaptation. The plan will also be reevaluated to assess whether actions are sufficient to meet emission reduction goals and, if not, to add new or expanded actions to the plan. To facilitate the three-year update, the Ashland community and City greenhouse gas inventories will also be updated on recurring cycle, one year in advance of the plan update process. This cycle will provide City staff and the proposed commission with concrete measurement results to inform plan evaluation and updates.

At a minimum, the following indicators will be tracked and reported on at least an annual basis. Due to data availability limitations, some of these indicators will require establishment of baseline and target values for meeting CEAP goals—to be developed in Year 1 of implementation. Additionally, it is expected that some methodologies for measuring some indicators, such as consumption-based greenhouse gas emissions, will evolve and improve over time.

Further development and build-out of the monitoring and evaluation indicators likely form a significant opportunity for the proposed new commission to work on as an early oversight activity.

Equity indicators will also be monitored, as available (see "Equity" section on page 113.

ORDINANCE NO.	

AN ORDINANCE CREATING THE CLIMATE AND ENERGY ACTION COMMISSION

2.27 - Climate and Energy Action Plan Advisory Commission

2.27.005 - Purpose

Upon adoption of this ordinance, the Mayor shall establish a permanent Citizen Commission to provide oversight and recommendations regarding the implementation of the Climate and Energy Action Plan, as well as recommending updates and modifications to the Climate and Energy Action Plan (CEAP) document.

2.27.010 - Establishment - Membership

The Commission shall reflect and represent a wide range of community interests and perspectives, including environmental, energy efficiency, renewable energy, academic and business, low income, equity, and health, communities of color and elderly. The Commission shall consist of nine (9) voting members, including at least one (1) of whom shall be 35-years-old or younger at the time of appointment and one (1) of whom shall be 25-years-old or younger at the time of appointment. Eight (8) of the members shall reside within the City, and one (1) may be an at large member living within the Ashland urban growth boundary. One (1) Mayor or City Councilor and one (1) City staff person shall serve on the Commission as non-voting, *ex-officio* members. The primary staff liaison shall be appointed by the City Administrator and shall serve as Secretary of the Commission. Voting members shall be appointed by the Mayor with confirmation by the City Council

2.27.020 - Powers and Duties

- A. Monitor and advise on the Implementation of the Climate and Energy Action Plan for the Community and City Operations
- B. Recommend modifications to benchmarks, targets or implementing actions contained in the CEAP as needed to incorporate the best available science and practices to achieve CEAP related goals and targets.
- C. Monitor progress toward achieving the reductions of GHG emissions prescribed by this ordinance
- D. Work to ensure that the CEAP considers public input and long-term social, economic and environmental impacts
- E. Recommend changes in city ordinances, rules and processes that facilitate and/or incentivize residents and businesses to reduce their GHG emissions
- F. Work to ensure the plans are socially equitable for all community members including low-income, young people, persons of color, elderly and those living with disabilities.
- G. Work to ensure the CEAP protects Ashland's quality of life by identifying, benefiting, and preserving long-term natural resources, services, amenities, institutions, industries, and community characteristics valued by Ashland residents.

CONSERVATION COMMISSION RECOMMENDATION TO CITY COUNCIL ON CEAP COORDINATION

24 May 2017

CONSERVATION COMMISSION POWERS AND DUTIES – The Mission of the Conservation Commission is to **educate** and **advocate** for the wise use of resources by the city government and the people of Ashland.

The Conservation Commission was established in 1996. The Commission recommends to the City Council the adoption of policies, implementation strategies, and funding related to recycling, electricity conservation, water conservation, resource conservation, new power source decisions, air quality, and education of citizens around energy efficiency issues. Yet even more than its advisory role, and <u>unlike many of the other City Commissions</u>, the Conservation Commission conducts independent and collaborative projects and educational outreach based on the expertise brought by the Commissioners. Some examples of activities initiated and/or worked on by the Conservation Commission in recent years include:

- Storm Drain Marking
- Car Wash Kits
- Plastic Bag Ordinance
- Downtown Recycling Baskets
- Downtown Cigarette Butt Research and Collection Pilot
- Climate and Energy Action Planning Subcommittee
- Sustainability Planning (ICLEI)
- Recycle Center Ad-hoc Committee
- Master Water Plan Participation
- Rainwater Catchment Education
- Monthly Sneak Preview Column
- Compost Classes at Recycling Center

- Low Impact Living Classes at North Mountain Park
- Graywater Conference
- Green Business Program Research, Pilot, and Launch
- Fourth of July Parade Participation
- Leaf Bag Program to Divert Leaves from Storm Drains
- Water Conservation Education and Promotion (with the Garden Club)
- Sustainability Awards
- Earth Bowl Student Competition
- Earth Day Event
- Anti-idling Campaign at Schools and City Operations

RECOMMENDATION – In light of the potential new Climate and Energy Action Plan (CEAP) Commission, the Conservation Commission recommends that the two commissions remain separate entities. The Conservation Commission will continue to serve the City with research, advocacy, and education on issues pertaining to conservation. The Conservation Commission will support CEAP actions, through research and advisory activities, where they fit within the commission charter.

Reasoning – (1) Merging the Conservation Commission and the CEAP Commission ignores the fact that the CEAP is wide-reaching across the city. The Conservation Commission is just one of many Commissions expected to receive additional direction and guidance by the CEAP Commission (Appendix 1), via City Council, in order to ensure that activities and research align with the mandates of the CEAP. The CEAP, by design, affects all departments, many Commissions, local businesses, and residents in Ashland. Thus, the CEAP Commission will need to represent a diverse and wide-reaching subset of Ashland's residents and businesses, including schools, young people, retirees, local businesses, communities of color, and others. The majority of the city's commissions, including Parks, Planning, Airport, Forest Lands, and Housing and Human Services, as well as city staff and departments, will be affected by the CEAP (see details in Appendix 1).

- (2) Many, if not most, of the activities that the Conservation Commission works on are likely outside the scope of a new CEAP Commission. The activities listed above are vital for continued progress on sustainability and conservation in Ashland. The Conservation Commission offers educational opportunities on waste prevention, water conservation, and sustainability. The Conservation Commission also offers expertise and specific focus on issues of sustainability and conservation, far beyond the specific targets and actions identified within the CEAP. We believe the outreach and educational programs are important to continue. And yet, these activities are unlikely to be carried out by the CEAP Commission, both because of more diverse membership and expertise, as well as a different mandate.
- (3) The Conservation Commission will become even more important as the new CEAP Commission and the City identify options for meeting our aggressive emissions targets and for adapting to climate change. The Conservation Commission provides a body of experts able and willing to do research and make recommendations on the most effective and/or feasible approaches. The Conservation Commission will also continue to provide an outreach and advocacy body that participates in community events, offers classes, and builds buy-in.

The Conservation Commission anticipates and welcomes direction and prioritization from the CEAP Commission via City Council direction on specific research needs and topics. Conservation Commissioners represent a depth of expertise on issues pertaining to water, natural systems, energy, recycling, waste prevention, and other topics that are unlikely to be matched by the CEAP Commission's more diverse membership and mission.

Appendix 1. A list of select City of Ashland Commissions, their powers and duties, and their potential overlap with the actions specified in the CEAP. (Note: not comprehensive list)

The CEAP affects numerous commissions and departments, not just the Conservation Commission. This list shows how different commissions may have a role in implementing actions specified in the CEAP. Many commissions, such as Planning, Housing and Human Services, and Transportation, have equal overlap with the CEAP as the Conservation Commission.

CEAP Commission Powers and Duties (from proposed ordinance)

- Monitor and advise on the Implementation of the CEAP for the Community and City Operations
- Recommend modifications to benchmarks, targets or implementing actions contained in the CEAP as needed to incorporate the best available science and practices to achieve CEAP related goals and targets
- Monitor progress toward achieving the reductions of GHG emissions prescribed by this ordinance
- Work to ensure that the CEAP considers public input and long-term social, economic and environmental impacts
- Recommend changes in city ordinances, rules and processes that facilitate and/or incentivize residents and businesses to reduce their GHG emissions
- Work to ensure the plans are socially equitable for all community members including low-income, young people, persons of color, elderly and those living with disabilities
- Work to ensure the CEAP protects Ashland's quality of life by identifying, benefiting, and preserving longterm natural resources, services, amenities, institutions, industries, and community characteristics valued by Ashland residents

Airport Commission Powers and Duties

• To advise the Mayor and City Council on all matters relating to the management, operation, and further development of the Ashland Airport

• To investigate Federal, State, County and private funding for airport improvements

• To review and recommend project applications for funding to the City Council

CEAP Actions Relevant to Airport Commission

- BE-1-3. Facilitate and encourage solar energy production.
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Conservation Commission Powers and Duties

- Recycling, source reduction and solid waste/landfill issues
- Recycling, source reduction and solid waste/landfill issues
- Electric conservation issues
- Air Quality Issues
- Water conservation issues
- Resource conservation issues
- New power resource decisions, but not decisions involving wholesale power contracts
- Renewable Resource decisions
- Education of citizens about resource efficiency issues

CEAP Actions Relevant to Conservation Commission

- BE-1-2. Promote switching to low and non-carbon fuels.
- BE-2-1. Expand participation in energy efficiency programs & promote climate-friendly building/construction
- BE-2-3. Identify and adopt strategies to reduce energy efficiency barriers in rent/lease properties
- CM-2-2. Expand community gardening and urban agriculture

- CM-3-1. Improve recycling programs, implement new education and outreach, and expand public space recycling
- CM-4-1. Support edible food donation
- CM-4-2. Provide a best practices guide to help households and businesses reduce food waste and consumption
- CM-4-3. Evaluate opportunities for recycling of commercial food waste
- NS-1-2. Use green infrastructure such as bioswales, permeable pavement, other pervious surfaces to reduce flood risk and minimize sediment entry into creeks from trails and roads
- NS-1-3. Undertake restoration efforts to retain and restore native fish and riparian species
- NS-2-1. Evaluate incentives for practices that reduce use of potable water for nonpotable purposes and recharge ground water
- NS-2-3. Expand water conservation outreach and incentive programs for residents and businesses
- PHSW-1-1. Promote the expansion of tree canopy in urban heat islands or areas that need air conditioning
- PHSW-2-1. Engage leading employers in a dialogue on climate action
- PHSW-3-2. Identify and minimize potential urban heat impacts
- CC-1-1. Create a formal public outreach and education plan to inform the community about climate actions
- CC-1-3. Assess the feasibility of a City-sponsored carbon offset program
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Forest Lands Powers and Duties

- To develop forest management plans for the City of Ashland's municipal forests
- To provide direction and oversight to planning teams concerning wildland urban interface (wildfire lands) and Ashland Creek Watershed
- To develop community volunteer programs to assist in implementation of the Ashland Forest Plan and other project plans
- To submit recommendations to the City Council regarding forest management practices
- To ensure that plans integrate diverse opinions of citizens and private land owners
- To promote public knowledge and acceptance of the Ashland Forest Plan programs

CEAP Actions Relevant to Forest Lands Commission

- NS-1.1. Manage forests to retain biodiversity, resilience, and ecosystem function and services in the face of climate change. Use best available science to inform fire management and planning.
- NS-1-2. Use green infrastructure such as bioswales, permeable pavement, other pervious surfaces to reduce flood risk and minimize sediment entry into creeks from trails and roads.
- NS-1-3. Undertake restoration efforts to retain and restore native fish and riparian species.
- NS-1.4. Map and protect areas that provide ecosystem services
- Manage Ecosystems and Landscapes to minimize climate related health impacts
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Housing and Human Services Powers and Duties

- To monitor and assess the continuum of housing and human services needs of the community, and utilize
 this information to advise the City Council regarding policy and funding strategies relating to housing and
 human services
- To consider the feasibility of and advise the City Council on programs that assist in addressing the unmet utility, medical, transportation, and food needs of seniors, children and families in Ashland, and other related human services programs
- To review and make recommendations to the City Council on Community Development Block Grant (CDBG) related allocations

- To monitor projects funded with the Community Development Block Grant (CDBG), City of Ashland Social Service Grants, and the Housing Trust Funds
- To investigate federal, state, county and private funding for implementation of housing and human services programs
- To foster public knowledge and support of official city housing and human services programs
- To enhance cooperation between the public and private sectors by promoting integrated approaches that provide decent housing, a suitable living environment, and expanded opportunities for low- and moderate-income persons
- To evaluate, review, and recommend to the Planning Commission and City Council innovative land use strategies targeted at promoting a broad variety of housing types
- To monitor housing discrimination complaints and corrective actions within the City, and to report to the City Council measures taken to further equal opportunity to all persons to live in decent housing facilities regardless of race, color, religion, sex, sexual orientation, gender identity, national origin, source of income, or familial status

CEAP Actions Relevant to Housing and Human Services Commission

- PHSW-1-1. Promote the expansion of tree canopy in urban heat islands or areas that need air conditioning
- PHSW-3-1. Work with vulnerable populations to create specific adaptation strategies that address public health
- PHSW-4-2. Identify and address populations and essential City services within the 100-year flood zone
- BE-1-2. Promote switching to low and non-carbon fuels
- BE-2-1. Expand participation in energy efficiency programs & promote climate-friendly building/construction
- BE-2-2. Require building energy scores to identify and incentivize cost-effective energy efficiency improvements
- BE-2-3. Identify and adopt strategies to reduce energy efficiency barriers in rent/lease properties
- BE-2-4. Establish minimum energy efficiency standards for the affordable housing program
- BE-5-1. Encourage heat-tolerant building approaches such as cool roofs and passive cooling
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Parks and Recreation Powers and Duties

- Adopt by-laws, rules and regulations for the proper conduct of public recreation in the City
- Coordinate recreational facilities now within the City, or hereafter to be constructed or created
- Conduct any form of recreation or cultural activity that will employ the leisure time of the people of Ashland and vicinity in a constructive and wholesome manner

CEAP Actions Relevant to Parks and Recreation Commission

- NS-1.1. Manage forests to retain biodiversity, resilience, and ecosystem function and services in the face of climate change. Use best available science to inform fire management and planning.
- NS-1-2. Use green infrastructure such as bioswales, permeable pavement, other pervious surfaces to reduce flood risk and minimize sediment entry into creeks from trails and roads.
- NS-1-3. Undertake restoration efforts to retain and restore native fish and riparian species.
- NS-1.4. Map and protect areas that provide ecosystem services
- BE-1-3. Facilitate and encourage solar energy production.
- BE-5-1. Encourage heat-tolerant building approaches such as cool roofs and passive cooling.
- CM-1-1. Implement an education campaign for waste and consumption reduction strategies
- CM-2-2. Expand community gardening and urban agriculture.
- PHSW-1-1. Promote the expansion of tree canopy in urban heat islands or areas that need air conditioning.
- Manage Ecosystems and Landscapes to minimize climate related health impacts
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Planning Commission Powers and Duties

• Responsible for the city's comprehensive plan and development standards that implement that plan

CEAP Actions Relevant to Planning Commission

- BE-1-2. Promote switching to low and non-carbon fuels.
- BE-2-1. Expand participation in energy efficiency programs & promote climate-friendly building/construction
- BE-5-1. Encourage heat-tolerant building approaches such as cool roofs and passive cooling.
- BE-2-3. Identify and adopt strategies to reduce energy efficiency barriers in rent/lease properties
- ULT-1-1. Coordinate with neighboring local governments to promote use of transit, carpooling, and carsharing
- ULT-1-3. Establish policies to support development near transit hubs without displacing disadvantaged populations
- ULT-2-2. Explore opportunities to convert to shared streets where appropriate to provide multimodal connectivity
- ULT-4-1. Regulate new development in the Wildfire Lands Overlay part of the urban growth boundary
- ULT-4-2. Revise community development plans to favor walkable neighborhoods and infill density
- CM-2-2. Expand community gardening and urban agriculture
- NS-1-2. Use green infrastructure such as bioswales, permeable pavement, other pervious surfaces to reduce flood risk and minimize sediment entry into creeks from trails and roads
- NS-2-2. Explore water-efficient technologies on irrigation systems and consider requiring them during permitting.
- PHSW-1-1. Promote the expansion of tree canopy in urban heat islands or areas that need air conditioning
- PHSW-3-2. Identify and minimize potential urban heat impacts
- PHSW-4-2. Identify and address populations and essential City services within the 100-year flood zone.
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)

Transportation Commission Powers and Duties

- Proactively plan for a transportation system that is integrated into the community and enhances Ashland's livability, character and natural environment
- Focus must be on people being able to move easily through the city in all modes of travel
- Modal equity then is more than just a phase. It is a planning concept that does not necessarily imply equal
 financial commitment or equal percentage use of each mode, but rather ensures that we will have the
 opportunity to conveniently and safely use the transportation mode of our choice, and allow us to move
 toward a less auto-dependent community.

CEAP Actions Relevant to Transportation Commission

- BE-1-2. Promote switching to low and non-carbon fuels.
- ULT-1-1. Coordinate with neighboring local governments to promote use of transit, carpooling, and carsharing
- ULT-1-2. Work with RVTD to implement climate-friendly transit.
- ULT-1-3. Establish policies to support development near transit hubs without displacing disadvantaged populations
- ULT-1-4. Evaluate feasibility of expanded local transit options
- ULT-2-1. Implement bicycle- and pedestrian-friendly actions in the Transportation System Plan and Downtown Parking Management Plan
- ULT-2-2. Explore opportunities to convert to shared streets where appropriate to provide multimodal connectivity
- ULT-3-1. Implement a local fuel-related tax.
- ULT-3-3. Develop and provide information about electric and hybrid vehicles on the City website
- ULT-5-1. Provide carpool and vanpool parking, charging stations, and parking for EVs for City employees
- Mainstream and integrate climate considerations (include consideration of CEAP goals within the scope of every appropriate City Advisory Commission)