#### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE YEAR ENDED JUNE 30, 2008



#### ASHLAND PARKS AND RECREATION COMMISSION

(A Component Unit of the City of Ashland, Oregon)

**JACKSON COUNTY, OREGON** 



#### **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE YEAR ENDED JUNE 30, 2008

Don Robertson Ashland Parks and Recreation Director 340 South Pioneer Street Ashland, OR 97520

Prepared by:

City of Ashland Administrative Services Department Lee Tuneberg, Administrative Services and Finance Director



INTRODUCTORY SECTION	<u>Page</u>
Letter of Transmittal	i-iv
Certificate of Achievement for Excellence in Financial Reporting	v
Elected and Appointed City Officials	
Organization Chart	
Report of Audit Committee	ix
FINANCIAL SECTION	
Independent Auditor's Report	1
Management's Discussion and	
Analysis	3
Basic Financial Statements:	
Government - Wide Financial Statements:	
Statement of Net Assets	
Statement of Activities	9
Fund Financial Statements:	
Balance Sheet - Governmental Funds	10
Reconciliation of the Governmental Funds Balance Sheet	11
to Statement of Net Assets  Statement of Revenues, Expenditures and Changes in Fund	11
Balances - Governmental Funds	12
Reconciliation of the Governmental Funds Statement of Revenues, Expenditures and Change	
Fund Balances to the Statement of Activities	
Notes to Basic Financial Statements	15
REQUIRED SUPPLEMENTARY INFORMATION	
General Fund: Schedule of Revenues, Expenditures and Changes in Fund	
Balance - Budget and Actual	27
Special Revenue Fund: Schedule of Revenues, Expenditures and Changes in Fund	
Balance - Budget and Actual-Ashland Youth Activities Serial Levy Fund	28
SUPPLEMENTARY INFORMATION	
Capital Projects Fund: Schedule of Revenues, Expenditures and Changes in Fund	2.1
Balance - Budget and Actual-Parks Capital Improvements Fund	31
Capital Assets:	2.5
Schedule of Capital Assets- By Source	
Schedule of Changes in Capital Assets - By Source	
Schedule of Changes in Capital Assets - By Function and Activity	
Schedule of Changes in Capital Assets - By Function and Activity	33

Schedule of Property Tax Transactions and Balances
of Taxes Uncollected for the City and Component Unit
STATISTICAL SECTION (Unaudited) - Total Reporting Entity
Statement of Net Assets for the last five years
Changes in Net Assets for the last five years
Fund Balances for the last ten years
Statement of Revenues, Expenditures and Changes in
fund Balance for the last ten fiscal years
Adopted and Actual Fund Balance for the last ten fiscal years
Assessed and Estimated Actual Value of Taxable Property, for the last ten fiscal years
Property Tax Rates- Direct and Overlapping Governments, for the last ten fiscal years
Property Value and New Construction History, for the last ten fiscal years
Principal Property Taxpayers at June 30, 2008
Property Tax Levies and Collections, for the last ten fiscal years
Computation of Direct and Overlapping Bonded Debt-
General Obligation Bonds at June 30, 2008
Principal Employers Current and Ten Years Ago
Demographic Statistics for the last ten fiscal years
Commission Employee by Function/Program
Operating Indicators and Capital Assets and Infrastructure by Function/Program
Miscellaneous Statistics
General Government Expenditures by Function for the last ten fiscal years
General Government Revenues by Source for the last ten fiscal years
AUDIT COMMENTS AND DISCLOSURES REQUIRED BY STATE REGULATIONS
Report of Independent Auditors

INTRODUCTORY SECTION





October 29, 2008

To the Chair and Commissioners of the Ashland Parks and Recreation Commission:

State law requires that all general-purpose governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the Ashland Parks and Recreation Commission for the fiscal year ended June 30, 2008.

This report consists of the commission's representations concerning the finances of the Ashland Parks and Recreation Commission. Consequently, the commission assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, the commission has established a comprehensive internal control framework that is designed to both protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for preparation of the Ashland Parks and Recreation Commission's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Ashland Parks and Recreation Commission's comprehensive framework of internal controls has been designed to provide reasonable, rather than absolute, assurance that the financial statements issued will be free from material misstatement. As a commission, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The licensed certified public accounting firm of Pauly, Rogers and Co., P.C. has audited the Ashland Parks and Recreation Commission's financial statements. The goal of the independent audit was to provide reasonable assurance that the Ashland Parks and Recreation Commission's financial statements for the fiscal year ended June 30, 2008, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by the commission; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion the Ashland Parks and Recreation Commission's financial statements for the fiscal year ended June 30, 2008, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

GAAP require that the commission provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Ashland Parks and Recreation Commission's MD&A can be found immediately following the report of the independent auditors.

#### PROFILE OF THE GOVERNMENT

Turn of the century residents in Ashland voted to establish the Ashland Parks and Recreation Commission (a component unit of the City of Ashland, Oregon), to provide a full range of parks and recreation services to the community. The Ashland Parks and Recreation Commission derives its authority from the City of Ashland's Charter, Articles XIX and XXII. The five-member Commission, elected by and directly responsible to Ashland's citizens, is responsible for the financing and administration of Ashland's parks and recreation system. The parks and recreation system includes approximately 180 acres of developed parkland and approximately 465 acres of undeveloped parkland, including a network of over 29 miles of maintained trails. Recreational facilities include a municipal golf course, 4 community centers, tennis courts, a swimming pool, and a seasonal ice rink.

The City Charter provides for a continuing millage levy dedicated to the care, maintenance, and development of Ashland's park system. Historically, the amount raised by the continuing millage levy changed as property tax values changed, but the millage rate remained constant. In 1997 a statewide ballot measure eliminated all existing special millage and serial levies incorporating these levies into the overall rate which could be levied citywide. Although the statewide ballot measure restructured the manner of accounting for property tax monies, it is anticipated that the Commission will continue to receive the same percentage of citywide tax dollars as in previous years for parks and recreation purposes.

The Ashland Parks and Recreation Commission operates under a commission-director form of government. The Commission is responsible, among other things, for adopting the annual budget, appointing the Park Director, and setting Park policy. The Park Director is responsible for carrying out the directives and policies of the Commission and overseeing the day-to-day operation of the Parks and Recreation Department.

The Ashland Parks and Recreation Commission maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the City Council of the City of Ashland. The annual budget serves as the foundation for the Ashland Parks and Recreation Commission's financial planning and control. The Park Director develops a proposed budget each year to present to the Commission. The Commission is required to hold public meetings on the proposed budget and to adopt a final budget no later than June 30, the close of the Ashland Parks and Recreation Commission's fiscal year. Activities of the three funds under the jurisdiction of the Commission are included in the annual appropriated budget. The level of budgetary controls (that is, the level at which expenditures cannot legally exceed the appropriated amounts) is established by function and activity within an individual fund. Appropriations are limited to a single fiscal year; therefore, all spending authority of the Commission lapses at fiscal year end. Budget-to-actual comparisons are provided in this report for each of the three funds as part of the basic financial statements.

#### **FACTORS AFFECTING FINANCIAL CONDITION**

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Ashland Parks and Recreation Commission operates.

**Local economy.** The Ashland area's major economic sectors: retail, service, education and tourism, support the relatively strong and stable local economy. A steadily rising population, enduring housing market and Ashland's growing retirement community can also be attributed somewhat to the availability of attractive, well-run and maintained parks and recreation programs and facilities.

Long-term financial planning. In 1990, Ashland's residents confirmed their commitment to parks and open space by passing a charter amendment that established an Open Space Plan and map. Over the past 10 years, working jointly with the Ashland City Council, the Commission has added approximately 400 acres of park and open space land to the city's inventory. Development plans for two new significant neighborhood parks are underway, one of which is under construction. Other projects underway include improving water quality at the upper duck pond, review of facilities use policies and fees, reorganization of Nature Center staff, and implementation of a business and marketing plan for Oak Knoll Golf Course.

**Cash Management.** As a component unit of the City of Ashland, the Ashland Parks and Recreation Commission invests its funds through the City Recorder's office in accordance with City policies.

**Risk Management.** As a component unit of the City of Ashland, the Ashland Parks and Recreation Commission is incorporated into the City's risk management program and follows all City guidelines and procedures.

#### AWARDS AND ACKNOWLEDGEMENTS

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the Ashland Parks and Recreation Commission for its comprehensive annual financial report (CAFR) for the fiscal year ended June 30, 2008. This was the eighteenth consecutive year that the commission achieved this prestigious award. In order to be awarded a Certificate of Achievement, the commission published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. I believe our current CAFR continues to meet the Certificate of Achievement Program's requirements and it is being submitted to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the Ashland Parks and Recreation Department. I express my appreciation to all members of the Department who assisted and contributed to its preparation. I also thank the Commissioners for their interest and support in planning and conducting the financial operations of the Department in a responsible and progressive manner.

Respectfully submitted,

Donald E. Robertson, Director

Ashland Parks and Recreation Department



# Certificate of Achievement for Excellence in Financial Reporting

Presented to

# Ashland Parks and Recreation Commission Oregon

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.

Olme S. Cax

President

**Executive Director** 

# ASHLAND PARKS AND RECREATION COMMISSION (A Component Unit of the City of Ashland, Oregon) ELECTED OFFICIALS June 30, 2008

Mike Gardiner Commissioner Chair 349 Orange Avenue

Ashland, OR 97520

Melody Noraas Commissioner Vice Chair

478 Allison Street Ashland, OR 97520

JoAnne Eggers Commissioner

221 Granite Street Ashland, OR 97520

Rich Rosenthal Commissioner

1228 Rose Lane Ashland, OR 97520

Jim Lewis Commissioner

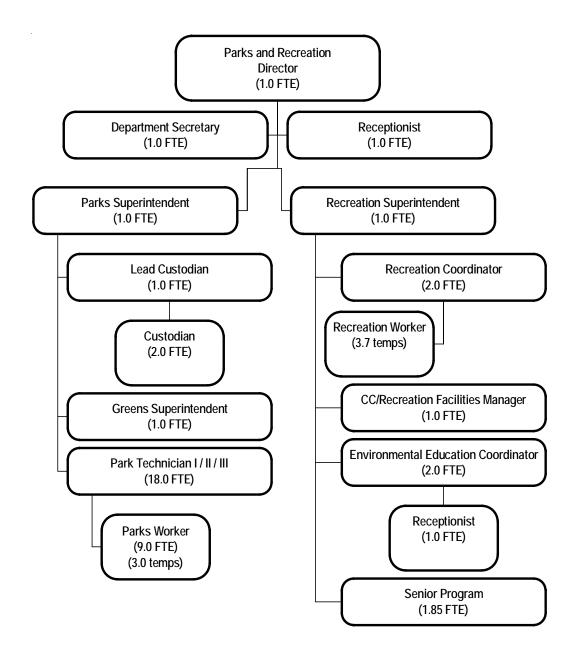
640 A Street

Appointed Official

Don Robertson Parks Director

113 C Court Phoenix, OR 97535

Ashland, OR 97520





#### ASHLAND PARKS AND RECREATION COMMISSION

340 SO. PIONEER STREET

ASHLAND, OREGON 97520

COMMISSIONERS:

JoAnne Eggers Michel Gardiner Jim Lewis Melody Noraas Rich Rosenthal



Don Robertson Director

TEL.: (541) 488-5340 FAX: (541) 488-5314

October 29, 2008

The City Council City of Ashland, Oregon

The Audit Committee advises the City Council on matters concerning the City's financial reporting process. In fulfilling its responsibilities, the Committee recommends the independent certified public accountants to be engaged by the City Council as the City's auditors. The Committee discusses with the selected independent certified public accountants the overall scope and specific plans for the audit.

The Committee also discusses with the City's auditors the City's financial accounting and reporting processes, including the preparation of the financial statements. In addition, the Committee discusses including the safeguarding of the City's assets and other resources against unauthorized acquisition, use of disposition.

At the conclusion of the annual audit, the Committee meets with the City's auditors to discuss the results of their audit and their evaluation of the City's financial reporting.

Based on the committee's discussions with the City's auditors, we accept the Ashland Parks Commission's 2007-2008 Comprehensive Annual Financial Report (CAFR) and the related audit reports of the independent certified public accountants. Based on our acceptance, we recommend the CAFR and auditor's reports be accepted by the City Council.

Respectfully submitted,

The Chair of the Audit Committee

Home of Famous Lithia Park



# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON FINANCIAL SECTION Comprehensive Annual Financial Report page xi





# PAULY, ROGERS AND CO., P.C. CERTIFIED PUBLIC ACCOUNTANTS

- 12700 S.W. 72nd Avenue Tigard, Oregon 97223
- PHONE (503) 620-2632
   FAX (503) 684-7523

September 29, 2008

To the Chair and Commissioners of the Ashland Parks and Recreation Commission City of Ashland, Oregon

#### **INDEPENDENT AUDITORS' REPORT**

We have audited the accompanying financial statements of the governmental activities and each major fund for the Ashland Parks and Recreation Commission (a component unit of the City of Ashland, Oregon) as of and for the year ended June 30, 2008 as listed in the table of contents. The basic financial statements are the responsibility of the Agency's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion the basic financial statements referred to above present fairly, in all material respects, the financial position of the Parks and Recreation Commission at June 30, 2008 and the results of its operations for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

The Management Discussion and Analysis and the budgetary comparison information, as listed on the table of contents, are not a required part of the basic financial statements but are supplementary information required by the Government Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Ashland Parks and Recreation Commission's basic financial statements. The introductory section, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary information have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

PAULY, ROGERS AND CO., P.C.

Faly, Roges and Co., P.C.



#### Management's Discussion and Analysis

As management of the Ashland Parks and Recreation Commission, we offer readers of the Ashland Parks and Recreation Commission's financial statements this narrative overview and analysis of the financial activities of the Ashland Parks and Recreation Commission for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here in conjunction with additional information that we have furnished in our letter of transmittal, which can be found on pages i-iv of this report.

#### **Financial Highlights**

- The assets of the Ashland Parks and Recreation Commission exceeded its liabilities at the close of the most recent fiscal year by \$11,788,781 (net assets).
- The Park and Recreation Commission's total net assets have increased by \$826,094.
- As of the close of the current fiscal year, the Ashland Parks and Recreation Commission's governmental funds reported combined ending fund balances of \$1,625,377, an increase of \$176,404 from the prior fiscal year.

#### **Overview of Financial Statements**

This discussion and analysis are intended to serve as an introduction to the Ashland Parks and Recreation Commission's basic financial statements. The Ashland Parks and Recreation Commission's basic financial statements are comprised of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

**Government-wide financial statements.** The *government-wide financial statements* are designed to provide readers with a broad overview of the Ashland Parks and Recreation Commission's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on all of the Ashland Parks and Recreation Commission's assets and liabilities, with the difference between the two reported as *net assets*.

The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year.

Both of the government-wide financial statements distinguish functions of the Ashland Parks and Recreation Commission that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Ashland Parks and Recreation Commission include general park operations, recreation, and golf course operation.

The government-wide financial statements can be found on pages 8 and 9 of this report.

**Fund financial statements.** A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives.

**Governmental funds.** *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements.

The Ashland Parks and Recreation Commission maintains three individual governmental funds.

The Ashland Parks and Recreation Commission adopts an annual appropriated budget for its general fund. A budgetary statement has been provided for all funds to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 8-13 of this report.

**Notes to the financial statements.** The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 15-23 of this report.

#### **Government-wide Financial Analysis**

Net assets may serve over time as a useful indicator of a government's financial position. In the case of the Ashland Parks and Recreation Commission, assets exceed liabilities by \$11,788,781 at the close of the most recent fiscal year.

By far the largest portion of the Ashland Parks and Recreation Commission's assets (81.1%) reflects its investment in capital assets less any related debt used to acquire those assets that is still outstanding.

#### Ashland Parks and Recreation Commission Net Assets

	June 30, 2008	June 30, 2007	Change
Current and other assets Capital assets	\$ 2,266,217 9,909,134	\$ 2,051,541 9,259,967	10.5% 7.0%
Total assets	12,175,351	11,311,508	7.6%
Long-term liabilities outstanding	70,229	63,778	10.1%
Other liabilities	316,339	285,043	11.0%
Total liabilities	386,568	348,821	10.8%
Net Assets			
Invested in capital assets, net of related debt	9,909,134	9,259,967	7.0%
Unrestricted	1,879,647	1,702,720	10.4%
Total net assets	\$ 11,788,781	\$ 10,962,687	7.5%

#### Ashland Parks and Recreation Commission's Net Assets

At the end of the current fiscal year, the Ashland Parks and Recreation Commission is able to report positive balances in all categories of net assets, both for the government as a whole, as well as for its three separate governmental funds.

#### Governmental activities.

Net Assets have increased from the prior fiscal year even though less cash was on hand at the end of the year. Capital asset net value also contributed to the increase between years despite aging of depreciable assets. A large capital asset contribution for Oregon Shakespeare Festival was a key component of the increase.

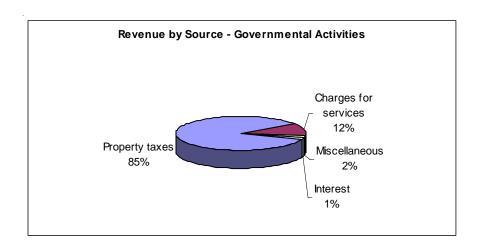
#### Ashland Parks and Recreation Commission Change in Net Assets

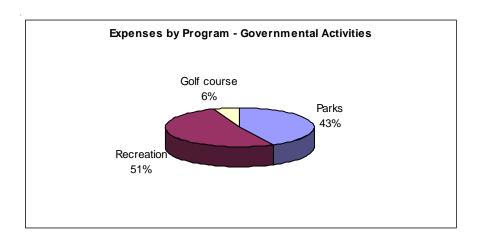
	June 30, 2008	June 30, 2007	Change
Revenues:			
Program revenues:			
Charges for services	\$ 890,905	\$ 888,857	0.2%
Operating grants and contributions	733,847	19,796	3607.1%
General revenues:			
Property taxes	6,434,459	5,826,859	10.4%
Miscellaneous	137,340	-	
Interest	104,150	107,140	-2.8%
Total revenues	8,300,701	6,842,652	21.3%
Expenses:			
Parks	3,600,415	3,624,837	-0.7%
Recreation	3,472,763	3,312,781	4.8%
Golf course	401,429	375,328	7.0%
Total expenses	7,474,607	7,312,946	2.2%
Increase in net assets	826,094	(470,294)	-275.7%
Net assets - Beginning	10,962,687	11,432,981	-4.1%
Net assets - Ending	\$ 11,788,781	\$ 10,962,687	7.5%

#### Ashland Parks and Recreation Commission's Changes in Net Assets

Significant factors leading to the increase in net assets:

- The increase in operating grants and contribution is due to changes in fixed assets from Oregon Shakespeare Festival. The bulk of the increase was a new HVAC unit installed in the Angus Bowmer Theater.
- This year miscellaneous income of \$137,340 was collected. This is due to two factors. One is the payment for the ice skating rink cover from the CCIS, our insurance company. The second one is repayment from the Ashland School District for the youth activity levy funds overpayment in the prior year.
- Property tax revenues increased by \$607,600 (10.4%) during the year. The 10.4% includes increase in assessed valuation of 3%, 3.5% is due to new construction and the remaining amount is due to change in receivables between years.
- Depreciation is included in Expenses and totals \$416,552 for the year.





#### Financial Analysis of the Government's Funds

As noted earlier, the Ashland Parks and Recreation Commission uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental funds.** As of the end of the current fiscal year, the Ashland Parks and Recreation Commission's governmental funds reported a combined ending fund balance of \$1,625,377, an increase of \$176,404 (12.2%) in comparison with the prior year. The reason for the increase is capitalizing a large improvement from our lease hold tenant. A new HVAC was installed in a theater.

The general fund is the chief operating fund of the Ashland Parks and Recreation Commission. As of the end of the current fiscal year, the general fund's unreserved fund balance was \$1,201,443, a decrease of \$20,531 or -2% from the prior year. The general fund's balance represents 73.9% of the combined governmental funds balance.

The capital projects' fund has a total fund balance of \$263,343, all of which is reserved for future capital projects.

#### General Fund Budgetary Highlights

There were no changes to the General Fund Budget during the fiscal year. Generally, expenditure levels were slightly lower than expected (97% of budgeted appropriations) resulting in a smaller reduction in ending fund balance than projected. Personal Services expenditures were lower due to open positions and smaller than expected increases in medical benefits costs.

#### **Capital Asset and Debt Administration**

Capital assets. The Ashland Parks and Recreation Commission's investment in capital assets for its governmental activity as of June 30, 2008, amount to \$9,909,134 (net of accumulated depreciation).

A major portion of the Ashland Parks and Recreation Commission's investment in capital assets include leasehold improvements of \$5,537,514 (net of accumulated depreciation) related to a long-term lease with the Oregon Shakespeare Festival Association. New improvements reported in FY 2007-2008 totaled \$857,188. This is shown on page 21 of the Notes to the Basic Financial Statements.

**Long-term debt.** At the end of the current fiscal year, the Ashland Parks and Recreation Commission had no long-term debt outstanding.

#### **Requests for Information**

This financial report is designed to provide a general overview of the Ashland Parks and Recreation Commission's finances for all those with an interest in the government's finances. Copies of this report may be obtained at:

340 South Pioneer Street Ashland, OR 97520

# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON BASIC FINANCIAL STATEMENTS Comprehensive Annual Financial Report page 7

#### ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \ \mathsf{OREGON}$

#### STATEMENT OF NET ASSETS At June 30, 2008

	PRIM	ARY GOVERNMENT
ASSETS		
Cash and cash equivalents	\$	1,796,482
Receivables:		
Accounts		83,579
Taxes		386,156
Capital assets, net of Accumulated Depreciation		9,909,134
Total Assets		12,175,351
LIABILITIES:		
Accounts payable		200,865
Payroll Liabilities		92,064
Non-Current Liabilities:		
Due Within 1 Year:		
Vacation Payable		23,410
Due In More than 1 Year:		70.000
Vacation Payable		70,229
Total Liabilities		386,568
NET ASSETS:		
Invested in capital assets, net of related debt		9,909,134
Unrestricted		1,879,647
Total Net Assets	<u>\$</u>	11,788,781

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \mathsf{OREGON}$

### STATEMENT OF ACTIVITIES For the Year Ended June 30, 2008

		FUNCTION REVENUES						
FUNCTIONS	EXPENSES	CHARGES FOR SERVICES	OPERATING GRANTS AND CONTRIBUTIONS	NET (EXPENSE) REVENUE AND CHANGES IN NET ASSETS				
Parks	\$ 3,600,415	\$ 290,496	\$ 733,847	\$ (2,576,072)				
Recreation	3,472,763	298,549	-	(3,174,214)				
Golf Course	401,429	301,860		(99,569)				
Total Governmental Activities	\$ 7,474,607	\$ 890,905	\$ 733,847	\$ (5,849,855)				
	Company   December							
	General Revenue Property Taxes			6,434,459				
	Interest and Inves			104,150				
	Miscellaneous	Surroux Larrings		137,340				
	Total General Re	venues		6,675,949				
	Changes in Net A	ussets		826,094				
	Net Assets - Begi	nning		10,962,687				
	Net Assets - Endi	ng		\$ 11,788,781				

#### BALANCE SHEET GOVERNMENTAL FUNDS At June 30, 2008

	GENERAL FUND		SPECIAL CAPITAL GENERAL FUND REVENUE PROJECTS			TOTAL GOVERNMENTAL FUNDS		
ASSETS:							,	_
Assets:								
Cash and Investments	\$	1,373,464	\$	145,394	\$	277,623	\$	1,796,481
Receivables:								
Accounts		83,578		-		-		83,578
Taxes		232,701		153,454				386,155
Total Assets	\$	1,689,743	\$	298,849	\$	277,623	\$	2,266,215
LIABILITIES, FUND EQUITY Liabilities:								
Accounts Payable	\$	186,585	\$	-	\$	14,280	\$	200,865
Payroll Liabilities		92,064		-		-		92,064
Deferred Revenue		209,651		138,258		-		347,909
Total Liabilities		488,300		138,258		14,280		640,838
Fund Equity: Fund Balance:								
Unreserved and Undesignated		1,201,443		160,591		263,343		1,625,377
Total Fund Equity		1,201,443		160,591		263,343		1,625,377
Total Liabilities and Fund Equity	\$	1,689,743	\$	298,849	\$	277,623	\$	2,266,215

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \ \mathsf{OREGON}$

#### Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Assets June 30, 2008

Total Fund Balances - Governmental Funds	\$ 1,625,377
The cost of capital assets (land, buildings, furniture and equipment) purchased or constructed is reported as an expenditure in governmental funds. The statement of Net Assets includes those capital assets among the assets of the Commission as a whole.	
Net Capital Assets	9,909,135
Accrued Vacation Payable not accounted for in governmental funds	(93,639)
Deferred revenue related to property taxes	 347,908
Net Assets	\$ 11,788,781

# STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE - GOVERNMENTAL FUNDS For the year ended June 30, 2008

	GOVERNMENTAL FUND TYPES							TOTAL	
		SPECIAL				CAPITAL	GOVERNMENTAL		
	GENERAL		REVENUE PRO			ROJECTS	FUNDS		
REVENUES:									
Property Taxes	\$	3,872,201	\$	2,553,133	\$	-	\$	6,425,334	
Intergovernmental Revenues		-		-		79,026		79,026	
Charges for Services		811,879		-		-		811,879	
Interest Revenue		92,172		-		11,978		104,150	
Miscellaneous Revenue		137,340				-		137,340	
Total Revenues		4,913,592		2,553,133		91,004		7,557,729	
EXPENDITURES:									
Current:									
Parks		3,460,324		-		-		3,460,324	
Recreation		960,912		2,465,213		-		3,426,125	
Golf Course		361,825		-		-		361,825	
Capital Outlay		-				133,051		133,051	
Total Expenditures		4,783,061		2,465,213		133,051	-	7,381,325	
Excess of Revenues Over, (Under)									
Expenditures		130,531		87,920		(42,047)		176,404	
Other Financing Sources, (Uses)									
Transfers In		-		-		110,000		110,000	
Transfers Out		(110,000)				<u>-</u>		(110,000)	
Total Other Financing									
Sources, (Uses)		(110,000)				110,000			
Net Changes in Fund Balance		20,531		87,920		67,953		176,404	
Fund Balance - Beginning of Year,		1,180,912		72,671		195,390		1,448,973	
Fund Balance - End of Year	\$	1,201,443	\$	160,591	\$	263,343	\$	1,625,377	

The accompanying notes are an integral part of the basic financial statements.

# Reconcilation of the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances to the Statement of Activities For the Year Ended June 30, 2008

Total Net Changes in Fund Balances - Governmental Funds	\$	176,404
Capital asset additions are reported in governmental funds as expenditures. However, in the Statemof Activities, the cost of those assets is capitalized and allocated over their estimated useful lives as depreciation expense. This is the amount by which capital asset additions exceeds depreciation.	ent	
Capital Asset Additions - net \$ 1,065 Depreciation Expense - net (416)	5,717 5,550)	649,167
Change in compensated Absences is an expense on the Statement of Activities but it is not an expenditure to the governmental fund, unless matured.		(8,602)
Property tax revenue in the Statement of Activities differs from the amount reported in the governmental funds. In the governmental funds, which are on the modified accrual basis, the Commission recognizes a deferred revenue for all property taxes levied but not received, howeve in the Statement of Activities, there is no deferred revenue and the full property tax receivable	ı	
is accrued.		9,125
Change in Net Assets of Governmental Activities	\$	826,094

The accompanying notes are an integral part of the basic financial statements.



#### NOTES TO BASIC FINANCIAL STATEMENTS

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The financial statements of the City of Ashland Parks and Recreation Commission have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Park and Recreation Commission's accounting policies are described below.

#### A. THE FINANCIAL REPORTING ENTITY

The Ashland Parks and Recreation Commission (the Commission) was created by vote of qualified electors of the City of Ashland, Oregon, at a special election on December 15, 1908. The Commission presently operates under the Charter of the City of Ashland. Currently, the Commission has control of over 637 acres of park-designated lands, which includes 19 parks ranging in size from .33 to 270 acres. Included within the parks is a network of over 29 miles of developed and maintained trails. The Commission also maintains and operates several athletic fields on property owned by Jackson County School District No. 5 and Southern Oregon University (SOU), under contractual agreements with District No. 5 and the State of Oregon. Five commissioners elected to serve four-year terms govern the Commission. The commissioners serve without pay. The Charter also provides for an appointed director.

The basic financial statements include all financial activities, organizations, and functions for which the Commission is considered to be financially accountable. Financial accountability exists if the Commission appoints a voting majority of the component unit's board, and either a) the ability to impose will by the primary government (Commission), or b) the possibility that the component unit will provide a financial benefit to or impose a financial burden on the Commission. The Commission has no component units, but is a component unit of the City of Ashland, Oregon, and, as such, is included in the basic financial statements of the City of Ashland as a discretely presented component unit. Although the members of the Commission's governing Board are elected by the voters, the Commission is fiscally dependent upon the City because by state law and City Charter, the Commission budget and tax levy must be included as part of the City's. The City must also approve any debt issuance. Additionally, the City has ultimate financial responsibility for the Commission.

#### B. MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND BASIS OF PRESENTATION

#### GOVERNMENT-WIDE FINANCIAL STATEMENTS (GWFS)

The Statement of Net Assets and Statements of Activities display information about the reporting government as a whole.

The Statement of Net Assets and the Statement of Activities are prepared using the economic resources measurement focus and the accrual basis of accounting. Revenues, expenses, gains, losses, assets, and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place. Revenues, expenses, gains, losses, assets, and liabilities resulting from nonexchange transactions are recognized in accordance with the requirements of GASB Statement No. 33 "Accounting and Financial Reporting for Nonexchange Transactions."

#### NOTES TO BASIC FINANCIAL STATEMENTS

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Program Revenues included in the Statement of Activities derive directly from the program itself or from parties outside the Commission's taxpayers or citizenry, as a whole; program revenues reduce the cost of the function to be financed from the Commission's general revenues.

The Commission reports all direct expenses by function in the Statement of Activities. Direct expenses are those that are clearly identifiable with a function. Interest of general long-term debt is considered an indirect expense and is reported separately on the Statement of Activities.

In the process of aggregating data for the Statement of Net Assets and the Statement of Activities, some amounts reported as inter-fund activity and balances in the funds were eliminated or reclassified. Inter-fund receivables and payables were eliminated to minimize the "grossing up" effect on assets and liabilities.

#### FUND FINANCIAL STATEMENTS

The accounts of the Commission are organized and operated on the basis of fund accounting. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds is maintained in consistency with legal and managerial requirements.

#### **GOVERNMENTAL FUND TYPES**

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise taxes, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Only the portion of special assessments receivable due within the current fiscal period is considered to be measurable to accrual as revenue of the current period. All other revenue items are considered to be measurable and available only when cash is received by the government.

The Commission reports the following major funds:

#### **GENERAL FUND**

This fund (also referred to as the Parks and Recreation Fund) accounts for all financial resources and expenditures of the Commission, except those required to be accounted for in another fund. The principal revenue sources are property taxes, charges for services, donations, and interest earnings. Major expenditures are for personal services, operating supplies, maintenance, and supporting services related to the administrative functions of the Commission. The General Fund is now also used to account for financial resources used for the operation and maintenance of the Oak Knoll Golf Course, which was previously reported as an enterprise fund.

### NOTES TO BASIC FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### SPECIAL REVENUE FUND

The Ashland Youth Activities Serial Levy Fund is used to account for proceeds of specific revenue sources that are restricted to expenditures for specified purposes. The revenue sources are serial levy revenues. Expenditures are related to specific youth programs provided by local schools and the Parks and Recreation Commission.

### CAPITAL PROJECTS FUND

The Parks Capital Improvement Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities. Principal resources and revenues are interfund transfers, charges for services, and interest earnings.

### C. BUDGET

As a component unit of the City of Ashland, the budget of the Commission is included in the budget of the City. A budget is prepared and legally adopted for each governmental fund type on the modified accrual basis of accounting in the main program categories required by the Oregon Local Budget Law. The budgets for all budgeted funds are adopted on a basis consistent with generally accepted accounting principles.

The City begins its budget process early in each fiscal year with the establishment of the budget committee. Recommendations are developed through late winter with the budget committee approving the budget in early spring. Public notices of the budget hearing are published generally in early spring with a public hearing being held approximately three weeks later. The Council may amend the budget prior to adoption, however, budgeted expenditures for each fund may not be increased by more than ten percent. The budget is then adopted. Appropriations are made and the tax levy declared no later than June 30th.

Appropriations are at the department (organizational unit) level for funds with more than one department and by total personal services, materials and services, capital outlay, debt service, operating transfers, and contingency for those funds with only one department or function at the levels of control established by the resolution.

Expenditures cannot legally exceed the above appropriation levels except in the case of grants that could not be estimated at the time of budget adoption. Appropriations lapse at the fiscal year end. Management may amend line items in the budget without Council approval as long as appropriation levels (the legal level of control) are not changed. Supplemental appropriations may occur if the Council approves them due to a need that exists which was not determined at the time the budget was adopted. Budget amounts shown in the Basic Financial Statements reflect the original budget and one appropriation transfer.

Expenditures of the various funds were within authorized appropriations.

### NOTES TO BASIC FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### D. PROPERTY TAXES RECEIVABLE

In the Government-Wide Financial Statements uncollected property taxes are recorded on the Statement of Net Assets. In the Fund Financial Statements property taxes that are collected within 60 days after year-end are considered measurable and available and, therefore, are recognized as revenue. The remaining balance is recorded as deferred revenue because it is not deemed available to finance operation of the current period. An allowance for doubtful accounts is not deemed necessary, as uncollectible taxes become a lien on the property. Property taxes are levied on all taxable property as of July 1, the beginning of the fiscal year, and become a lien on that date. Property taxes are payable on November 15, February 15, and May 15. Discounts are allowed if the amount due is received by November 15 or February 15. Taxes unpaid and outstanding on May 16 are considered delinquent.

### E. CAPITAL ASSETS

Capital assets are recorded at the original or estimated cost. Donated capital assets are recorded at their estimated fair market value on the date donated. The Commission defines capital assets as assets with an initial cost of more than \$5,000 and an estimated life in excess of three years. Interest incurred during construction, maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Capital assets are depreciated using the straight-line method over the following useful lives:

Buildings and improvements 33 to 50 years
Public domain infrastructure 15 to 25 years
Vehicles, Furniture, and Equipment 5 to 15 years

### F. RETIREMENT PLAN

Commission employees are participants in Public Employees Retirement System (PERS). Contributions to PERS are made on a current basis as required by the plan and are charged to expenditures as funded.

### G. VESTED COMPENSATED ABSENCES

It is the Commission's policy to permit employees to accumulate earned unused vacation and sick pay benefits. There is no liability for unpaid accumulated sick leave since the Commission does not have a policy to pay any amounts when employees separate from service with the Commission. All unused vacation pay is accrued when earned in the government-wide financial statements. A liability for these amounts is reported in the governmental funds only if they have matured, for example, as a result of employee resignation and retirements.

### H. ESTIMATES

The preparation of financial statements, in conformity with accounting principles generally accepted in the United States of America, requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenditures during the reporting period. Actual results could differ from those estimates.

### NOTES TO BASIC FINANCIAL STATEMENTS

### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### I. LONG TERM DEBT

In the government-wide financial statements long-term debt is reported as a liability in the Statement of Net Assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method, which approximates the effective interest method. Bonds payable are reported net of the applicable bond premium or discount.

In the fund financial statements bond premiums and discounts, as well as bond issuance costs, are recognized when incurred and not deferred. The face amount of the debt issued, premiums received on debt issuances, and discounts are reported as other financing sources and uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

### J. NET ASSETS

Net assets comprise the various net earnings from operations, nonoperating revenues, expenses and contributions of capital. Net assets are classified in the following three categories.

<u>Invested in capital assets</u>, net of related debt – consists of all capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.

Restricted – consists of external constraints placed on net asset use by creditors, grantors, contributors, or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation. Unrestricted net assets – consists of all other net assets that are not included in the other categories previously mentioned.

### 2. CASH AND INVESTMENTS

State statutes govern the Commission's cash management policies. Statutes authorize the Commission to invest in banker's acceptances, time certificates of deposit, repurchase agreements, obligations of the United States and its agencies and instrumentalities, and the Oregon State Treasurer's Local Government Investment Pool.

The City of Ashland maintains a cash and investment pool that is used by all funds, including Commission funds. The Commission's cash and investments at June 30, 2008, consisted of the following:

		2008
Petty Cash	\$	750
City Investment Pool		1,795,732
Total	¢	1 706 492
Total	\$	1,796,482

### NOTES TO BASIC FINANCIAL STATEMENTS

### 2. CASH AND INVESTMENTS (CONTINUED)

### **INVESTMENTS**

Policies officially adopted by the City's Board allows the entity to invest in: U.S. Treasury Obligations (Bills, notes and bonds), U.S. Government Agency Securities and Instrumentalities of Government Sponsored Corporations, Bankers' Acceptances (BA's), Certificates of Deposit(Commercial Banks which have a branch in Oregon &Savings & Loan Associations which have a branch in Oregon), State & Local Government Securities, Commercial Paper (A1, AA,P1), State of Oregon Investment Pool, and Repurchase Transactions.

The State Treasurer's investment policies are government by Oregon Revised Statutes and the Oregon Short-Term Fund Board (OSTFB). There were no known violations of legal or contractual provisions for deposits.

As of June 30, 2008, the Commission had the following investments and maturities.

		Investment Maturities (in months)						
Investment Type	Fair Value	Less than 3	3-17	18-59				
State Treasurer's investment pool	\$ 1,795,732	\$ 1,795,732						
Total	\$ 1,795,732	\$ 1,795,732	\$ -	\$ -				

Investments are valued at fair value as required by GASB 31. There is no material difference between fair value of the City's position in the State Treasurer's Local Governmental Investment Pool and the value of the pool shares at June 30, 2008.

### **Interest Rate Risk**

As a means of limiting its exposure to fair value losses resulting from rising interest rates, City's investment policy allows only the purchase of investments that can be held to maturity. Investments cannot be made predicated upon selling the security prior to maturity.

Oregon Revised Statutes require investments to not exceed a maturity of 18 months, except when the local government has adopted a written investment policy that was submitted to and reviewed by the OSTFB.

The City limits investment maturities as follows:

Under 30 days	10% minimum
Under 90 days	25% minimum
Under 270 days	50% minimum
Under 1 year	75% minimum
Under 18 months	80% minimum
Under 3 years	100% minimum

### Credit Risk

Neither the Oregon Revised Statutes nor the City's investment policy limits investments as to credit rating for securities purchased from U.S. Government Agencies. The City's investments in U.S. Government Agencies were rated AAA by Standard & Poor's and Aaa by Moody's Investor Service. The State Pool is unrated.

Oregon Revised Statutes require bankers' acceptances to be guaranteed by and carried on the books of, a qualified financial institution, eligible for discount by Federal Reserve System, and issued by a qualified financial institution whose short-term letter of credit rating is rated in the highest category by one or more nationally recognized statistical rating organizations.

page 20 Ashland Parks and Recreation Commission

### NOTES TO BASIC FINANCIAL STATEMENTS

### 2. CASH AND INVESTMENTS (CONTINUED)

### **Concentration of Credit Risk**

To avoid incurring unreasonable risks inherent to over-investing in specific instruments or in individual financial institutions, the City's investment policy sets maximum limits on the percentage of the portfolio that can be invested in any one type of security. At June 30, 2008 the City was in compliance with all percentage restrictions.

Oregon Revised Statutes require no more than 25 percent of the moneys of local government to be invested in bankers' acceptances of any qualified financial institution. Amounts in the State Treasurer's Local Government Investment Pool are not required by law to be collateralized.

No more than the stated percentage of the overall portfolio will be invested in each of the following categories of securities:

U.S. Treasury Obligations	100%
U.S. Government Agency Securities and	
Instrumentalities of Government Sponsored Corp.	100%
Bankers' Acceptances (BA's)	50%
Certificates of Deposit (CD)	35%
State & Local Government Securities	35%
Repurchase Transactions	25%
Commercial Paper (AA,A1,P1)	10%
State of Oregon Investment Pool Securities	100%

### 3. CAPITAL ASSETS

The changes in capital assets for the 2007-2008 fiscal year are as follows:

•	Balance June 30, 2007		Additions & Reclasses		Retirements & Reclasses		Ju	Balance ne 30, 2008
Governmental activities:								
Buildings	\$	12,082,645	\$	857,188			\$	12,939,833
Machinery and Equipment		808,239		160,667				968,906
Infrastructure		536,322						536,322
Vehicles		370,620		47,862				418,482
Furniture and Fixtures		578,208						578,208
Total capital assets being depreciated		14,376,034		1,065,717		-		15,441,751
Less accumulated depreciation for:								
Buildings		3,822,125		276,963				4,099,088
Machinery and Equipment		418,797		69,057				487,854
Infrastructure		340,894		22,897				363,791
Vehicles		299,298		18,429				317,727
Furniture and Fixtures		234,953		29,204				264,157
Total accumulated depreciation		5,116,067		416,550		-		5,532,617
Total capital assets being depreciated, net	\$	9,259,967	\$	649,167	\$	-	\$	9,909,134

### NOTES TO BASIC FINANCIAL STATEMENTS

### 3. CAPITAL ASSETS (CONTINUED)

Depreciation expense for the year was charged to the following functions:

### Depreciation Expense

	2008
Parks	\$ 328,860
Recreation	47,964
Golf	 39,726
Total	\$ 416,550

### 4. LONG-TERM DEBT

The General Fund is used to liquidate the compensated absences. The balances of the compensated absences accounts are as follows:

	e 30, 2007 Salance	Additions		ditions Reductions		June 30, 2008 Balance		Due Within a Year	
Governmental Activities:	\$ 85,037	\$	93,639	\$	85,037	\$	93,639	\$	23,410
Total Compensated Absences Payable	\$ 85,037	\$	93,639	\$	85,037	\$	93,639	\$	23,410

### 5. PENSION PLAN

### Plan Description and Provisions:

As part of the City of Ashland, the Commission's Cost-Sharing Multiple-Employer Defined Benefit Pension Plan, The State of Oregon Public Employees Retirement System (PERS) provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. PERS is an agent multiple-employer pension plan, administered by the Oregon Public Employees Retirement System. The Public Employees Retirement Board administers PERS under ORS Chapter 237. The Board has the authority to establish and amend the benefit provisions of the plans that participate in the PERS to the respective employer entities. The Oregon Public Employees Retirement System issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Oregon Public Employees Retirement System, P.O. Box 23700, Tigard, Oregon 97281-3700.

### Description of Funding Policy:

Plan members are required to contribute 6% of their annual covered salary. The Commission is required to contribute at an actuarially determined rate. In 2003, the Oregon Legislature revised PERS operations, including how benefits for existing and new employees are calculated and funded. The current rates are 13.49% and 13.99% for existing and new employees respectively of covered annual payroll. The Commission has "picked up" employee contributions at a rate of 6%, as allowed under ORS 237.075. The contribution requirement of plan members and their employers are established and may be amended by the PERS Retirement Board.

### NOTES TO BASIC FINANCIAL STATEMENTS

### 5. PENSION PLAN (CONTINUED)

		The Commission	on's Three Year Tree	nd Information
Fiscal		Annual	Percentage	Net
Year		Pension	of APC	Pension
Ending	Co	ost (APC)	Contributed	Obligation
06/30/2006	\$	192,630	100%	-
06/30/2007	\$	255,537	100%	
06/30/2008	\$	243.087	100%	

### 6. RISK MANAGEMENT

As a component unit of the City of Ashland, the Ashland Parks and Recreation Commission is included in the City's risk management program. The City directly manages the Commission's participation. The City is exposed to various risks of loss related to general liability and workers' compensation. The City purchases liability insurance from the City County Insurance Services. The City is self-insured for the first annual cumulative deductible of \$50,000 for its general liability insurance policy. Workers' compensation is self-insured for \$400,000 per occurrence for claims incurred. Excess coverage above these retention limits is purchased from commercial insurers on a stop-loss basis. Settled claims have not exceeded the coverage levels as stated for each of the past three fiscal years. The Commission and all participating City funds pay contributions based on prior experience, exposure, insurance premiums, and administrative costs.

### 7. PROPERTY TAX LIMITATIONS

The State of Oregon imposes a constitutional limit on property taxes for schools and non-school government operations. School operations include community colleges, local school districts, and education service districts. The limitation provides that property taxes for non-school operations are limited to \$10.00 for each \$1,000 of property market value. This limitation does not apply to taxes levied for principal and interest on general obligation bonded debt.

The State further reduced property taxes by replacing the previous constitutional limits on tax bases with a rate and value limit in 1997. This reduction is accomplished by rolling property values back to their 1995-96 values less 10% and limiting future tax value growth of each property to no more than 3% per year, subject to certain exceptions. Taxes levied to support bonded debt are exempted from the reductions. The State Constitution sets restrictive voter approval requirements for most tax and many fee increases and new bond issues, and requires the State to minimize the impact to school districts from the impact of the tax cuts.

### 8. TRANSFERS

The following transfer occurred during fiscal year 2007-2008 for scheduled equipment replacement:

•	T	ransfers	Τ	ransfers
Fund	In			Out
General Fund	\$	-	\$	110,000
Capital Projects Fund		110,000		
Total	\$	110,000	\$	110,000



# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON REQUIRED SUPPLEMENTARY INFORMATION Notes to the Required Supplementary Information - the basis of budgeting is the same as GAAP. Comprehensive Annual Financial Report page 25



### SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

For the year ended June 30, 2008

### **GENERAL FUND**

REVENUES:	ACTUAL	ORIGINAL BUDGET	FINAL BUDGET	VARIANCE TO FINAL BUDGET FAVORABLE (UNFAVORABLE)		
Property Taxes Intergovernmental Revenues Charges For Services Interest Miscellaneous	\$ 3,872,20° 811,879 92,172 137,340	30,000 810,000 55,000	\$ 4,021,400 30,000 810,000 55,000 30,000	\$ (149,199) (30,000) 1,879 37,172 107,340		
Total Revenues	4,913,592	4,946,400	4,946,400	(32,808)		
EXPENDITURES:						
Parks: Personal Services Materials and Services Capital Outlay	2,136,232 1,314,375 	1,428,250	2,194,826 1,428,250 325,000	58,594 113,875 315,283		
Total Parks	3,460,324	3,948,076	3,948,076	(1) 487,752		
Recreation: Personal Services Materials and Services	735,98° 224,93°		805,127 246,600	69,146 21,669		
Total Recreation	960,912	1,051,727	1,051,727	(1) 90,815		
Golf Course: Personal Services Materials and Services Capital Outlay	162,55° 194,533 4,74°	217,000	194,018 217,000 8,000	31,467 22,467 3,259		
Total Golf Course	361,825	419,018	419,018	(1) 57,193		
Debt Service		10,500	10,500	(1) 10,500		
Opertating Contingency		35,000	35,000	(1) 35,000		
Total Expenditures	4,783,06	5,464,321	5,464,321	681,260		
Excess of Revenues Over, (Under) Expenditures	130,53	(517,921)	(517,921)	648,452		
Other Financing Sources, (Uses) Transfers In Transfers Out	(110,000	.) (110,000)	(110,000)	. (1)		
Total Other Financing Sources, (Uses)	(110,000		(110,000)	· ` '		
Net Change in Fund Balance	20,53		(627,921)	648,452		
Beginning Fund Balance	1,180,912		1,505,166	(324,254)		
Ending Fund Balance	\$ 1,201,443	\$ \$ 877,245	\$ 877,245	\$ 324,198		

(1) Appropriation level

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \ \mathsf{OREGON}$

# SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

For the year ended June 30, 2008

### YOUTH ACTIVITIES LEVY

					VARIANCE TO FINAL			
						Е	BUDGET	
		(	ORIGINAL	FINAL		FA	VORABLE	
	ACTUAL		BUDGET	BUDGET		(UNF	AVORABLE)	
REVENUES:								
Property Taxes	\$ 2,553,133	\$	2,658,000	\$ 2,658,000	-	\$	(104,867)	
Total Revenues	 2,553,133		2,658,000	 2,658,000	-		(104,867)	
EXPENDITURES:								
Recreation:								
Personal Services	164,454		196,000	196,000	(1)		31,546	
Materials and Services	2,300,759		2,381,000	 2,381,000	(1)		80,241	
Total Expenditures	2,465,213		2,577,000	2,577,000	-		111,787	
Net Change in Fund Balance	87,920		81,000	81,000			6,920	
Fund Balance - Beginning of Year	 72,671		135,893	135,893			(63,222)	
Fund Balance - End of Year	\$ 160,591	\$	216,893	\$ 216,893	=	\$	(56,302)	

<sup>(1)</sup> Appropriation level

# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON **SUPPLEMENTARY INFORMATION**



## SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL

For the year ended June 30, 2008

### CAPITAL IMPROVEMENTS FUND

		O	RIGINAL		FINAL		TC Bl	RIANCE ) FINAL JDGET ORABLE
	 ACTUAL	E	BUDGET	BUDGET			(UNFA	VORABLE)
REVENUES: Charges for Services Interest	\$ 79,026 11,978	\$	95,000 7,000	\$	95,000 7,000		\$	(15,974) 4,978
Total Revenues	91,004		102,000		102,000			(10,996)
EXPENDITURES: Capital Outlay	 133,051		331,000		331,000	(1)		197,949
Total Expenditures	133,051		331,000		331,000	į		197,949
Excess of Revenues Over, (Under) Expenditures	(42,047)		(229,000)		(229,000)			186,953
Other Financing Sources, (Uses) Transfers In	 110,000		110,000		110,000			
Net Change in Fund Balance	67,953		(119,000)		(119,000)			186,953
Fund Balance - Beginning of Year	195,390		145,926		145,926	ı		49,464
Fund Balance - End of Year	\$ 263,343	\$	26,926	\$	26,926	i	\$	236,417

<sup>(1)</sup> Appropriation level

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \mathsf{OREGON}$

# SCHEDULE OF CAPITAL ASSETS - BY SOURCES For the year ended June 30, 2008

Capital Assets:	
Buildings and improvements	\$ 12,939,833
Machinery and equipment	968,906
Infrastructure	536,322
Vehicles	418,482
Furniture and fixtures	578,208
Total capital assets	\$ 15,441,751
Sources of Investment in Capital Assets:	
Sources of Investment in Capital Assets: General Fund	\$ 6,920,685
·	\$ 6,920,685 8,521,066
General Fund	\$

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY},\ \mathsf{OREGON}$

# SCHEDULE OF CHANGES IN CAPITAL ASSETS - BY SOURCES For the year ended June 30, 2008

	Total	Buildings and Improvements	Machinery and Equipment	Infrastructure	Vehicles	Furniture and Fixtures
Capital Assets, July 1, 2007	\$ 14,376,034	\$ 12,082,645	\$ 808,239	\$ 536,322	\$ 370,620	\$ 578,208
Additions: General Fund Shakespeare Festival	208,529 857,188 1,065,717	857,188 857,188	160,667 - 160,667	<u>-</u>	47,862 - 47,862	<u>-</u>
Deletions: General Fund Shakespeare Festival	-	<u>-</u>	<u>-</u>	- - -	- - -	58,798 - 58,798
Capital Assets, June 30, 2008	\$ 15,441,751	\$ 12,939,833	\$ 968,906	\$ 536,322	\$ 418,482	\$ 519,410

# ASHLAND PARKS AND RECREATION COMMISSION $\underline{\mathsf{JACKSON}}\ \mathsf{COUNTY}, \ \mathsf{OREGON}$

# SCHEDULE OF CAPITAL ASSETS - BY FUNCTION AND ACTIVITY For the year ended June 30, 2008

Function and Activity	Total	Buildings and	Machinery and	Infrastructure	Vehicles	Furniture and Fixtures
Parks and Recreation	\$ 15,441,751	Improvements	<u>Equipment</u> \$ 968.906	\$ 536,322	\$ 418,482	\$ 578,208
raiks and Necreation	\$ 15,441,751	φ 12,737,033	J 700,700	\$ 550,522	\$ 410,402	\$ 370,200

# SCHEDULE OF CHANGES IN CAPITAL ASSETS - BY FUNCTION AND ACTIVITY For the year ended June 30, 2008

Function and Activity	. '	oital Assets Iy 1, 2007	 Additions		Deletions	Capital Assets June 30, 2008		
Parks and Recreation	\$	14,376,034	\$ 1,065,717	\$	-	\$	15,441,751	

# CITY OF ASHLAND AND ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON

# SCHEDULE OF PROPERTY TAX TRANSACTIONS AND BALANCES OF TAXES UNCOLLECTED FOR THE CITY AND COMPONENT UNIT

For the year ended June 30, 2008

	Uncollected Extende		Add Levy Extended by Assessor	d (Deduct) iscounts Interest ncellations justments		Deduct nterest and Tax Collections	Taxes Uncollected June 30, 2008			
2007-08 2006-07 2005-06 2004-05 2003-04 Prior years	\$	428,935 96,628 43,652 19,217 20,876	\$	10,852,570 - - - -	\$	162,977 86,971 89 2,267 1,412 (1,004)	\$	10,273,879 217,000 42,195 25,829 10,677 3,074	\$	415,714 124,964 54,344 15,556 7,128 18,806
	\$	609,308	\$	10,852,570	\$	252,712	\$	10,572,653	\$	636,512
Taxes receivab			ıs clas	sified by fund:				ollections to ne 30, 2008		Taxes acollected e 30, 2008
Primary gove General Fu							\$	2.744.205	\$	220.042
Debt Service Enterprise F Water F Component u	Funds: und						Þ	3,764,295 381,757 1,267	φ	228,062 22,295
Debt Service Enterprise I Water F Component u Parks and I Parks ar	Funds: und init: Recreat nd Recr		al Lev	ry Fund			•	381,757	Φ	-

# SCHEDULE OF PROPERTY TAX TRANSACTIONS AND BALANCES OF TAXES UNCOLLECTED FOR THE CITY AND COMPONENT UNIT

For the year ended June 30, 2008

Reconciliation of tax collections by fund to tax revenues on the generally accepted accounting principles basis:

	 Collections	(	Other Taxes	Tax Revenues GAAP Basis		
Primary government:						
General Fund	\$ 3,764,295	\$	6,479,077	\$	10,243,372	
Special Revenue Funds:						
Street Fund	-		188,030		188,030	
Debt Service Funds:						
Debt Service Fund	381,757		-		381,757	
Capital Projects Fund:						
Capital Improvement Fund	-		391,717		391,717	
Enterprise Funds:						
Water Fund	1,267		-		1,267	
Wastewater Fund	-		1,566,868		1,566,868	
Component unit:						
Parks and Recreation:						
Parks and Recreation Fund	3,872,201		-		3,872,201	
Special Revenue Fund:						
Ashland Youth Activities Serial						
Levy Fund	 2,553,133		-		2,553,133	
	\$ 10,572,653	\$	8,625,692	\$	19,198,345	



# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON STATISTICAL SECTION Comprehensive Annual Financial Report page 39



### Ashland Parks and Recreation Commission STATISTICAL SECTION (Unaudited)

This part of the Ashland Parks and Recreation Commission comprehensive annual financial report presents detailed information as a context for understanding this year's financial statements, notes, and supplementary information. This information has not been audited by the independent auditors.

Financial Trends	Page
These tables contain trend information that may assist the reader in assessing the Commission's current financial performance by placing it in historical perspective.	40-51
Revenue Capacity	
These tables contain information that may assist the reader is assessing the viability of the revenue sources.	52-56
Debt Capacity	
These tables present information that may assist the reader in analyzing the affordability of the Commission's current levels of outstanding debt and the Commission's ability to issue additional debt in the future.	57
Economic & Demographic Information	
These tables offer economic and demographic indicators that are commonly used for financial analysis and that can help the reader understand the Commission's present and ongoing financial status.	58-59
Operating Information	
These tables contain service and infrastructure indicators that can help the reader understand how the information in the Commission's financial statements relates to the services the Commission provides and the activities it performs.	60-66
Source:	
Unless otherwise noted, the information in these tables is derived from the annual financial reports for the Ashland Parks Commission and the annual financial reports for the City of Ashland.	

# ASHLAND PARKS AND RECREATION COMMISSION Statement of Net Assets at June 30,

2008			2007		2006	2005		
\$	1,796,482	\$	1,409,665	\$	1,874,507	\$	2,066,200	
							4,234	
							94,281	
	386,156		381,549		408,391		349,604	
	9,909,134		9,259,967		9,456,082		9,571,154	
	12,175,351		11,311,508		11,819,870		12,085,473	
	200,865						157,102	
	92,064		54,893		97,444		85,583	
					-		81,820	
			21,259		22,995		512	
	70,229		63,778		68,984			
	386,568		348,821		386,889		325,017	
	9,909,134		9,259,967		9,456,082		9,570,642	
	1,879,647		1,702,720		1,976,899		2,189,814	
\$	11,788,781	\$	10,962,687	\$	11,432,981	\$	11,760,456	
		\$ 1,796,482 83,579 386,156 9,909,134 12,175,351 200,865 92,064 23,410 70,229 386,568 9,909,134 1,879,647	\$ 1,796,482 \$  83,579 386,156 9,909,134  12,175,351  200,865 92,064  23,410 70,229  386,568  9,909,134 1,879,647	\$ 1,796,482 \$ 1,409,665 83,579 260,327 386,156 381,549 9,909,134 9,259,967 12,175,351 11,311,508 200,865 208,891 92,064 54,893 23,410 21,259 70,229 63,778 386,568 348,821 9,909,134 9,259,967 1,879,647 1,702,720	\$ 1,796,482 \$ 1,409,665 \$  83,579	\$ 1,796,482 \$ 1,409,665 \$ 1,874,507	\$ 1,796,482 \$ 1,409,665 \$ 1,874,507 \$ 4,234 83,579 260,327 76,656 381,549 408,391 9,909,134 9,259,967 9,456,082 12,175,351 11,311,508 11,819,870 23,410 21,259 22,995 70,229 63,778 68,984 386,568 348,821 386,889 9,909,134 9,259,967 9,456,082 9,909,134 9,259,967 9,456,082 1,879,647 1,702,720 1,976,899	

2004	2003
\$ 2,092,630	\$ 2,064,911
972 123,807 425,926 9,589,054	3,314 7,500 464,084 9,198,423
 12,232,389	11,738,232
222,640 68,370 64,574	225,020 62,899 69,993
 15,192 2,813	16,736 20,150
373,589	394,798
 9,571,049 2,287,751	 9,173,800 2,169,634
\$ 11,858,800	\$ 11,343,434

# ASHLAND PARKS AND RECREATION COMMISSION Change in Net Assets at June 30,

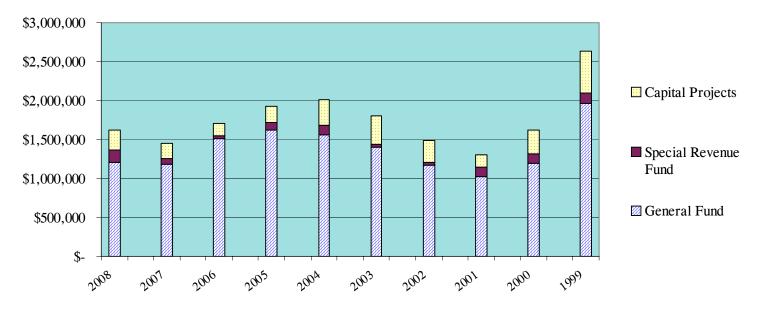
		2008		2007		2006	2005	
Revenues:								
Program revenues:	ф	000 005	ф	000.057	Φ.	057.070	ф	0/7/10
Charges for services	\$	890,905	\$	888,857	\$	957,870	\$	967,613
Operating grants and contributions		-		19,796		33,536		29,559
General revenues:				5.00/.050		5 70 <i>t</i> 5 t 0		
Property taxes		6,434,459		5,826,859		5,734,513		5,285,297
Interest		104,150		107,140		73,410		54,424
Other		137,340		-		-		118,364
Total revenues		7,566,854		6,842,652		6,799,329		6,455,257
Expenses:								
Parks		2,866,568		3,624,837		3,484,095		3,685,972
Recreation		3,472,763		3,312,781		3,240,475		2,491,094
Golf course		401,429		375,328		390,461		375,323
Debt service		-		-		11,773		1,212
Total expenses		6,740,760		7,312,946		7,126,804		6,553,601
Increase (Decrease) in net assets		826,094		(470,294)		(327,475)		(98,344)
Net assets - Beginning		10,962,687		11,432,981		11,760,456		11,858,800
Prior Infrastructure								-
Net assets - Ending	\$	11,788,781	\$	10,962,687	\$	11,432,981	\$	11,760,456

2004	2003
\$ 812,020	\$ 666,782
17,382	31,203
5,135,720	4,817,730
29,383	35,640
 144,331	355,563
6,138,836	5,906,918
3,287,600	3,104,796
2,228,909	2,159,601
375,640	332,042
21,738	5,223
5,913,887	5,601,662
224,949	305,256
11,343,434 290,417	11,038,178
\$ 11,858,800	\$ 11,343,434

### ASHLAND PARKS AND RECREATION COMMISSION Fund Balances Last Ten Years for June 30,

	2008	2007		2006		2005		2004	
General Fund Unreserved, reported in: General Fund	\$ 1,201,443	\$	1,180,912	\$	1,507,367	\$	1,621,679	\$	1,558,332
Total General Fund	 1,201,443		1,180,912		1,507,367		1,621,679		1,558,332
Special Revenue Fund Unreserved, reported in: Special revenue Funds	160,591		72,671		35,374		103,733		122,588
Total Special Revenue	160,591		72,671		35,374		103,733		122,588
Capital Projects Unreserved, reported in: Capital projects funds	263,343		195,390		165,326		207,375		330,331
Total Capital Projects	263,343		195,390		165,326		207,375		330,331
Total Governmental Funds	\$ 1,625,377	\$	1,448,973	\$	1,708,067	\$	1,932,787	\$	2,011,251

### Fund Balance Comparison Governmental Funds Last Ten Years



2003	2002	 2001	2000	1999		
\$ 1,403,171 1,403,171	\$ 1,168,934	\$ 1,023,774 1,023,774	\$ 1,196,510 1,196,510	\$	1,966,643 1,966,643	
 36,403	36,341 36,341	125,706 125,706	125,192 125,192		133,769	
367,733	280,337	151,955	295,000		536,494	
\$ 367,733 1,807,307	\$ 280,337 1,485,612	\$ 151,955 1,301,435	\$ 295,000 1,616,702	\$	536,494 2,636,906	

### ASHLAND PARKS AND RECREATION COMMISSION

### Statement of Revenues, expenditures and Changes in Fund Balance- Governmental Funds last ten years

For the year ended June 30,

REVENUES:		2008		2007		2006		2005		2004
Property Taxes: Intergovernmental Revenues Charges for Services Interest Revenue Miscellaneous Revenue	\$	6,425,334 79,026 811,879 104,150 137,340	\$	5,848,886 118,097 747,933 107,140 42,623	\$	5,683,452 128,536 814,550 73,410 48,320	\$	5,320,346 94,310 875,613 54,424 70,581	\$	5,207,567 101,297 859,876 29,380 32,360
Total Revenues		7,557,729		6,864,679		6,748,268		6,415,274		6,230,480
EXPENDITURES: Current: Parks		3,460,324		3,454,492		3,202,140		3,408,058		3,022,863
Recreation Golf Course		3,426,125 361,825		3,156,750 357,650		3,195,195 348,104		2,454,099 340,716		2,180,325 327,763
Capital Outlay Debt Service		133,051 -		154,881 <u>-</u>		273,460 12,285		242,130 18,735		503,847 21,738
Total Expenditures		7,381,325		7,123,773		7,031,184		6,463,738		6,056,536
Excess of Revenues Over, (Under) Expenditures		176,404		(259,094)		(282,916)		(48,464)		173,944
Other Financing Sources, (Uses) Transfers In Transfers Out		110,000 (110,000)		80,000 (80,000)		125,000 (125,000)		50,000 (50,000)		70,000 (70,000)
Total Other Financing Sources, (Uses)		<u> </u>				<u> </u>		<u> </u>		<u>-</u>
Net Changes in Fund Balance		176,404		(259,094)		(282,916)		(48,464)		173,944
Fund Balance - Beginning of Year,		1,448,973		1,708,067		1,932,787		1,981,251		1,807,307
Prior Period Adjustment	_					(58,196)				
Fund Balance - End of Year	\$	1,625,377	\$	1,448,973	\$	1,708,067	\$	1,932,787	\$	1,981,251

2003		2002		2001		2000	1999		
\$ 4,800,223	\$	4,487,578	\$	4,213,307	\$	3,496,890	\$	3,489,694	
123,203		249,397		1,272,956		138,703		131,845	
666,782		566,803		819,931		739,611		490,797	
35,640		46,733		104,651		165,769		131,351	
 355,563		58,946		217,412		44,067		57,907	
 5,981,411		5,409,457		6,628,257		4,585,040		4,301,594	
3,023,828		2,656,383		2,464,847		2,332,452		1,986,650	
2,112,565		2,081,010		1,883,865		1,332,092		1,350,231	
304,165				295,977		322,677	261,818		
197,977	91,106			2,290,338	1,804,355			1,355,041	
21,181		21,550		8,497		12,132		17,929	
 5,659,716		5,175,279		6,943,524		5,803,708		4,971,669	
 321,695		234,178		(315,267)		(1,218,668)		(670,075)	
70,000 (70,000)		70,000 (120,000)		65,000 (65,000)		333,464 (135,000)		20,000 (20,000)	
		(50,000)				198,464			
321,695		184,178		(315,267)		(1,020,204)		(670,075)	
1,485,612		1,301,434		1,616,702		2,636,906		2,854,058	
\$ 1,807,307	\$	1,485,612	\$	1,301,435	\$	1,616,702	\$	2,636,906	

### ASHLAND PARKS AND RECREATION COMMISSION Adopted and Actual Fund Balance Last Ten Years

Fund Balances		2008 Adopted	2007 Adopted		2006 Adopted		2005 Adopted		2004 Adopted	
Parks Component		077.045		//7.050	_	000 //7	_	0.45.000	_	015.000
Parks and Recreation Fund	\$	877,245	\$	667,250	\$	993,667	\$	965,822	\$	815,000
Youth Activities Levy Fund		216,893		-		125,306		2,166		2,000
Parks Capital Improvements Fund		26,926		44,866		112,569		169,965		234,000
Total Budget	\$	1,121,064	\$	712,116	\$	1,231,542	\$	1,137,953	\$	1,051,000
For the Fiscal Year Ended June 30,	he Fiscal Year Ended June 30. 2008		2007		2006		2005		2004	
Fund Balances		Actual		Actual		Actual	Actual		Actual	
Parks Component										
Parks and Recreation Fund	\$	1,201,443	\$	1,180,912	\$	1,507,367	\$	1,621,679	\$	1,558,332
Youth Activities Levy Fund		160,591		72,671		35,374		103,733		122,588
Parks Capital Improvements Fund		263,343		195,390		165,326		207,375		300,331
Total Budget	\$	1,625,377	\$	1,448,973	\$	1,708,067	\$	1,932,787	\$	1,981,251

2003 Adopted	2002 Adopted		2001 Adopted		2000 Adopted		1999 Adopted	
\$ 782,294 9,000 185,000	\$ 805,300 9,000 148,000	9,000					180,000 34,000 564,000	
\$ 976,294	\$ 962,300	\$	735,715	\$ 772,000		\$	778,000	
2003 Actual	2002 Actual		2001 Actual		2000 Actual		1999 Actual	
\$ 1,403,171 36,403 367,733	\$ 1,168,934 36,341 280,337	\$	1,023,774 125,706 151,955	\$	1,196,511 125,191 295,000	\$	1,966,643 133,769 536,494	
\$ 1,807,307	\$ 1,485,612	\$	1,301,435	\$	1,616,702	\$	2,636,906	

### ASHLAND PARKS AND RECREATION COMMISSION Assessed and Estimated Actual Value of Taxable Property for the last ten fiscal years - Unaudited

Fiscal Year Ended June 30	Real (1)	Mo	obile Home	 Personal	<u>Utilities</u>	 Total	Taxable ratio (True Cash Value to Assessed)
2007-08	\$ 1,802,639,910	\$	5,762,080	\$ 44,536,050	\$ 22,372,000	\$ 1,875,310,040	46.9%
2006-07	1,700,020,579		5,498,040	40,468,280	20,509,400	1,766,496,299	46.6%
2005-06	1,610,148,502		5,301,570	38,820,610	20,344,260	1,674,614,942	51.3%
2004-05	1,524,210,039		5,108,410	38,419,400	27,532,841	1,595,270,690	65.1%
2003-04	1,446,150,336		5,400,552	37,453,000	22,831,681	1,511,835,569	61.1%
2002-03	1,360,297,002		5,147,040	34,209,260	24,241,450	1,423,894,752	61.1%
2001-02	1,272,205,820		4,983,960	32,044,090	23,806,860	1,333,040,730	68.6%
2000-01	1,183,527,490		4,760,560	30,004,310	21,823,850	1,240,116,210	83.0%
1999-00	1,106,322,240		4,241,270	26,183,680	20,989,320	1,157,736,510	94.0%
1998-99	1,039,559,010		4,439,960	25,093,370	19,043,890	1,088,136,230	87.0%

All property is evaluated once every six years as required by State Statute.

Source: County Assessor tax roll property values.

# ASHLAND PARKS AND RECREATION COMMISSION Property Tax Rates - Direct and Overlapping Governments (Per \$1,000 of Assessed Valuation) for the last ten fiscal years - Unaudited

										Net	Ja	ckson					Net		
			Ja	ckson			R	ogue	G	eneral	Co	ounty				S	chool		
			С	ounty			V	alley	Gov	ernment	Εdι	ucation	S	chool		Sı	upport		
Fiscal	С	ity of	V	'ector	Ja	ckson	Tr	ansit		Tax	Se	ervice	D	istrict			Tax		
Year	As	shland	С	ontrol	С	ounty	Di	strict		Rate	D	istrict		5	RCC		Rate	_	Total
2007-08	\$	5.73	\$	0.04	\$	2.18	\$	0.17	\$	8.12	\$	0.34	\$	5.94	0.62	\$	6.90	\$	15.02
2006-07		5.56		0.04		2.52		0.17		8.30		0.34		5.41	0.62		6.37		14.67
2005-06		5.25		0.04		2.55		0.17		8.01		0.34		5.31	0.62		6.28		14.28
2004-05		5.26		0.04		2.75		0.17		8.22		0.34		5.44	0.50		6.28		14.50
2003-04		5.34		0.04		2.79		0.17		8.34		0.34		5.49	0.50		6.33		14.67
2002-03		5.36		0.04		2.70		0.17		8.10		0.34		5.53	0.50		6.37		14.47
2001-02		5.38		0.04		2.66		0.18		8.08		0.86		5.83			6.69		14.77
2000-01		5.46		0.04		2.56		0.18		8.06		1.84		5.03			6.87		14.93
1999-00		4.81		0.04		2.25		0.18		7.28		1.95		5.03			6.98		14.26
1998-99		4.92		0.04		2.01		0.18		7.15		0.35		6.08			6.43		13.58

<sup>(1)</sup> Oregon Measure 5 limited the effective tax rates of General Government and School Support after December 7, 1990. At the present time, only school support tax rates have been compressed and limited.

Source: Jackson County Assessor and Tax Collector

<sup>(2)</sup> Oregon Measure 47 combined with Jackson County tax rate since 1997-98.

#### ASHLAND PARKS AND RECREATION COMMISSION Property Value and New Construction History for the City of Ashland, Oregon for the last ten fiscal years - Unaudited

		Comme	ercial Construction		Residential Cons		struction	
Fiscal Year Ended June 30	Property Value (1)	Number of Units		Value	Number of Units		Value	
2007-08	\$ 1,875,310,040	23	\$	16,269,379	82	\$	8,258,031	
2006-07 2005-06 2004-05	1,766,496,299 1,674,614,942	26 19 42		8,086,124 20,988,810	98 160		15,270,781 24,336,944	
2004-05 2003-04 2002-03	1,595,270,690 1,511,835,569 1,423,894,752	30 17		18,426,846 10,137,442 9.077,761	188 154 152		35,576,749 35,764,484 25,170,310	
2002-03 2001-02 2000-01	1,333,040,730 1,240,116,210	17 17 9		13,702,661 12,715,512	106 150		11,464,493 19,907,603	
1999-00 1998-99	1,157,736,510 1,088,136,230	15 17		7,081,675 22,097,963	233 169		31,940,531 30,183,930	

#### (1) Property value is assessed valuation

Sources: State of Oregon Department of Insurance and Finance, Division of Finance and Corporate Securities

City of Ashland, Department of Community Development

Jackson County Assessor

#### ASHLAND PARKS AND RECREATION COMMISSION Principal Property Taxpayers June 30, 2008 - Unaudited

Taxpayers	Type of Business		2008 Assessed Valuation	Percentage of Total Assessed Valuation
Qwest Corporation	Utility	\$	10,510,100	0.56%
Windmill Inns of America, Inc.	Motels		10,375,160	0.55%
Ronald L. Deluca	Housing		8,983,710	0.48%
AVISTA Corp.	Utility		7,342,900	0.39%
North Mountain Land Company	Housing		6,302,400	0.34%
Pacific Financial, Inc.	Financial		5,694,300	0.30%
Michael D. & Beverly Rydbom	Retail		4,728,500	0.25%
Skylark Assisted Living	Assisted Care		4,647,770	0.25%
Bard's Inn Limited	Motels		4,449,330	0.24%
Summit Investment	Retail		4,407,650	0.24%
Plaza Hospitality	Motels		3,896,970	0.21%
All other		_\$	1,803,971,250	96.20%
Total		\$	1,875,310,040	100.00%

Source: Jackson County Assessor

#### ASHLAND PARKS AND RECREATION COMMISSION Property Tax Levies and Collections for the last ten fiscal years - Unaudited

Fiscal Year Ended June 30	Total Tax Levy (1)	Current Tax Collections	Percent of Levy Collected	Delinquent Tax Collections (2)(3)	Total Tax Collections	Percent of Total Tax Collections to Tax Levy	Outstanding Delinquent Taxes	Percent of Delinquent Taxes to Tax Levy
2007-08	\$ 6,437,000	\$ 6,120,830	95.1%	\$ 304,504	\$ 6,425,334	99.8%	\$ 386,155	6.0%
2006-07	6,116,000	5,655,058	92.5%	202,943	5,858,001	95.8%	381,549	6.2%
2005-06	5,825,000	5,113,995	87.8%	569,457	5,683,451	97.6%	408,392	7.0%
2004-05	5,542,457	5,122,235	92.4%	198,111	5,320,346	96.0%	371,735	6.7%
2003-04	5,286,831	4,978,807	94.2%	228,760	5,207,567	98.5%	425,925	8.1%
2002-03	5,018,000	4,590,566	91.5%	209,657	4,800,223	95.7%	464,084	9.2%
2001-02	4,565,000	4,271,758	93.6%	215,820	4,487,578	98.3%	446,578	9.8%
2000-01	4,298,000	4,032,637	93.8%	180,670	4,213,307	98.0%	396,121	9.2%
1999-00	3,558,000	3,310,250	93.0%	186,640	3,496,890	98.3%	348,611	9.8%
1998-99	3,558,000	3,295,994	92.6%	194,881	3,490,875	98.1%	320,651	9.0%

<sup>(1)</sup> Includes operating levy and youth activities serial levy.

Sources: Basic financial statements; Ashland Parks and Recreation Commission financial records

<sup>(2)</sup> Delinquent taxes collected represent accumulated amounts for the specific fiscal year.

<sup>(3)</sup> Includes adjustments, rounding and discounts.

## ASHLAND PARKS AND RECREATION COMMISSION Computation of Direct and Overlapping Bonded Debt - General Obligation Bonds June 30, 2008 - Unaudited

Jurisdiction	В	Net General Obligation onded Debt Dutstanding		Percentage Applicable to City	 Amount Applicable to City
Direct: City of Ashland	\$	18,840,000	(1)	100.00%	\$ 18,840,000
Overlapping:					
Jackson County		38,561,021		13.54%	5,221,162
School District #5		44,775,000		80.41%	36,003,578
Rogue Community College		43,615,000	(2)	9.94%	4,335,331
	\$	145,791,021			\$ 64,400,071

- (1) Excluding general obligation bonds reported in the Enterprise Funds supported by non-tax revenue sources
- (2) Net tax supported debt

Source: City of Ashland Financial Statements and Records County Treasurer Statements of Bonded Indebtedness.

# ASHLAND PARKS AND RECREATION COMMISSION Principal Employers Current and Ten Years Ago

20	08	
Employer		Percentage of
		Total City
	Employees	Employment
Southern Oregon University	850	9.44%
Ashland Community Hospital	410	4.56%
Oregon Shakespeare Festival	398	4.42%
Ashland Public Schools	350	3.89%
City of Ashland*	269	2.99%
Butler Ford	160	1.78%
Pathway Enterprises	140	1.56%
Ashland Food Cooperative	130	1.44%
Professional Tool Mfg. LLC	100	1.11%
Prestige Care (Linda Vista)	75	0.83%
Total	2,882	32.02%
Total City Employment	9,000	

1999

Employer		Percentage of Total City
	Employees	Employment
Southern Oregon State College	740	12.33%
Southern Oregon State College		
Public Schools	382	6.37%
Oregon Shakespeare Festival	430	7.17%
Ashland Community Hospital	264	4.40%
Southern OR Training & Habilitation	246	4.10%
City of Ashland*	197	3.28%
Darex Corporation	135	2.25%
Butler Ford	100	1.67%
Linda Vista Care	85	1.42%
Parson's Pine Products	71	1.18%
Total	2,650	44.17%
Total City Employment	6,000	

Source: Ashland Chamber of Commerce Oregon Employment Department

<sup>\*</sup> Includes Ashland Parks Commission

Fiscal Year Ended June 30	Population (1)	Per Capita ncome (2)	School Enrollment (3)	Unemployment Rate Jackson Co. (2)
2007-08	21,800	N/A	3,000	6.7%
2006-07	21,430	N/A	3,000	5.6%
2005-06	20,880	\$ 31,785	2,777	5.7%
2004-05	20,590	30,239	2,920	6.2%
2003-04	20,430	28,531	3,138	7.3%
2002-03	20,130	26,477	3,321	6.8%
2001-02	19,770	25,772	3,393	6.6%
2000-01	19,610	24,917	3,411	5.9%
1999-00	19,490	24,004	3,258	5.7%
1998-99	19,220	23,214	3,309	6.4%

#### Sources:

- (1) Center for Population and Research and Census, Portland State University
- (2) State of Oregon Employment Division, Department of Human Resources
- (3) Ashland School District

### ASHLAND PARKS AND RECREATION COMMISSION Commission Employee by Function/Program

Function/Program	2008	2007	2006	2005	2004
Parks Division					
Director	1.00	1.00	1.00	1.00	1.00
Parks Superintendent	1.00	1.00	1.00	1.00	1.00
Greens Superintendent	1.00	1.00	1.00	1.00	1.00
Department Secretary	1.00	1.00	1.00	1.00	1.00
Lead Custodian	1.00	1.00	1.00	1.00	1.00
Custodian	2.00	2.00	2.00	1.00	1.00
Park Worker	8.00	8.00	8.00	9.00	7.00
Park Technician I	6.00	5.00	5.00	5.00	6.00
Park Technician II	7.00	8.00	8.00	8.00	8.00
Park Technician III	5.00	5.00	5.00	5.00	3.00
Temps	6.70	6.70	6.70	6.70	-
Recreation Division					
Recreation Superintendent	1.00	1.00	1.00	1.00	-
Recreation Supervisor	-	-	-	-	1.00
CC/Recreation Facilities Manager	1.00	1.00	1.00	1.00	1.00
Recreation Coordinator	2.00	1.00	1.00	1.00	-
Environmental Education Coordinator	2.00	2.00	2.00	1.60	1.60
Promotions Coordinator	1.00	-	-	-	-
Senior Program Director	0.80	0.80	0.80	-	-
Senior Center Specialist	0.70	0.70	0.70	-	-
Senior Center Info/Ref Specialist	0.35	0.25	0.25	-	-
Receptionist	1.00	1.00	1.00	1.00	1.00
Environmental Ed Assistant	1.00	1.00	1.00	1.60	0.80
	50.55	48.45	48.45	46.90	35.40



## ASHLAND PARKS AND RECREATION COMMISSION Operating Indicators and Capital Assets and Infrastructure by Function/Program

Function/Program	Actual 2008	Actual 2007	Actual 2006	Actual 2005	Actual 2004
Forestry, Trails, and Natural Resources					
Acres treated/retreated for fuel reduction	40	45	45	45	40
Miles of trail maintained	25	25	25	20	10
Horticulture					
Trees maintained	5,000	5,000	5,000	5,000	5,000
Number of trees planted	100	60	50	100	100
Number of plants planted	15,100	15,000	15,000	15,000	15,000
Acres mowed- athletic area	46	46	46	46	44
Parks and Recreation Community Facilities					
Community Center Rentals	300	267	139	97	135
Pioneer Hall Rentals	297	229	110	113	113
Hunter Park Rentals	70	60	20	17	24
Lithia Park Reservations	109	104	104	101	NA
The Grove Rentals	50	35	20	41	NA
Aquatic Facilities					
Recreational swimmers	11,000	12,100	12,200	12,150	13,222
Lesson participants	500	603	576	642	554
Accidents per season	-	-	-	-	-
Number of seasonal employees	14	17	17	17	17
Ice Rink Facilities					
Number of admissions	11,500	12,400	12,299	12,500	12,299
Accidents per season	-	1	· -	· -	-
Number of seasonal employees	9	10	10	10	8
Golf Division					
Total rounds of golf	17,159	19,623	20,964	20,253	18,392

Actual 2003	Actual 2002	Actual 2001	Actual 2000	Actual 1999
33.5	33.5	34	NA	NA
10	10	10	NA	NA
5,000	5,000	5,000	NA	NA
100	100	100	NA	NA
15,000	15,000	15,000	NA	NA
44	44	44	44	44
NA	NA	NA	NA	NA
NA	NA	NA NA	NA	NA
NA	NA	NA	NA	NA
NA	NA	NA	NA	NA
NA	NA	NA	NA	NA
11,392	19,907	15,992	22,439	26,056
740	775	880	1,202	1,183
2	1	2	3	2
14	16	20	23	23
12,389	15,685	15,842	18,078	15,027
1	4	4	8	10
6	6	6	8	12
22,757	22,375	24,848	27,038	24,562

## ASHLAND PARKS AND RECREATION COMMISSION Miscellaneous Statistics

June 30, 2008

Dedicated Park Land	640 Acres
Dedicated Park Sites:	19
Lithia Park	
Greenway Park Property	
Hunter Park	
Garden Way Park	
Clay Street Park	
Sherwood Park	
Triangle Park	
YMCA City Park	
Garfield Park	
Glenwood Park	
Bluebird Park	
Railroad District Park	
Water Street Park	
Siskiyou Mountain Park	
North Mountain Park	
Oak Knoll Golf Course	
Todd - Oredson Woods	
Strawberry/Hald Property	
Vogel Property	
Number of Parks and Recreation Facilities	
Community Centers	3
Swimming Pool	1
Tennis Courts	12
Playgrounds	10
Golf Course	1
Seasonal Ice Rink	1
Skateboard Facility	1
Trails	29 Miles
Number of Parks and Recreation Employees	44
(not including temporary or part time employees)	77
Usage Agreements:	
The Ashland Parks and Recreation Commission has joint usage	
agreements with the Ashland School District for community/	
school park sites located at all the elementary schools in Ashland.	
The Ashland Parks and Recreation Commission has a usage	
agreement with Southern Oregon University for usage of the	
North Communa Athletic Fields	

North Campus Athletic Fields.

#### ASHLAND PARKS AND RECREATION COMMISSION General Government Expenditures by Function (1) for the last ten fiscal years - Unaudited

Fiscal Year Ended June 30	Parks and Recreation		Capital Outlay		Debt Service		Total Expenditures		
2007-08	\$	7,248,274	\$ 133,051	\$	-	\$	7,381,325		
2006-07		6,968,892	154,881		-		7,123,773		
2005-06		6,870,437	273,460	1:	2,285		7,156,183		
2004-05		6,202,873	242,130	18	8,735		6,463,738		
2003-04		5,801,792	233,006	2	1,738		6,056,536		
2002-03		5,440,558	197,977	2	1,181		5,659,716		
2001-02		5,062,623	91,106	2	1,550		5,175,279		
2000-01		4,644,689	2,290,338	;	8,497		6,943,524		
1999-00		3,987,221	1,804,355	1:	2,132		5,803,708		
1998-99		3,336,880	1,178,927	:	2,939		4,518,746		

<sup>(1)</sup> Includes General, Special Revenue and Capital Projects Funds

Sources: Basic financial statements; Ashland Parks and Recreation Commission financial records

#### ASHLAND PARKS AND RECREATION COMMISSION General Government Revenues By Source (1) for the last ten fiscal years - Unaudited

Fiscal		Charges									
Year Ended	Property	for						Total			
June 30	Taxes	Intergovernmental		Services		Interest		Miscellaneous		Revenues	
2007-08	\$ 6,425,334	\$	79,026	\$	811,879	\$	104,150	\$	137,340	\$	7,557,729
2006-07	5,848,886	•	118,097		747,933		107,140		42,623		6,864,679
2005-06	5,683,451	•	128,536		909,550		73,410		48,320		6,843,267
2004-05	5,342,477		94,310		875,613		54,424		27,248		6,394,072
2003-04	5,207,567	•	101,297		859,876		29,380		32,360		6,230,480
2002-03	4,800,223	•	123,203		666,782		35,640		355,563		5,981,411
2001-02	4,487,578	2	249,397		566,803		46,733		58,946		5,409,457
2000-01	4,213,307	1,2	272,956		819,931		104,651		217,412		6,628,257
1999-00	3,496,890	•	138,703		739,611		165,769		44,067		4,585,040
1998-99	3,489,694		131,845		490,797		131,351		57,907		4,301,594

<sup>(1)</sup> Includes General, Special Revenue and Capital Projects Funds

Source: Basic financial statements; Ashland Parks and Recreation Commission financial records

# ASHLAND PARKS AND RECREATION COMMISSION JACKSON COUNTY, OREGON 2007-08 AUDITORS' COMMENTS AND DISCLOSURES Comprehensive Annual Financial Report page 67





## PAULY, ROGERS AND CO., P.C. CERTIFIED PUBLIC ACCOUNTANTS

- 12700 S.W. 72nd Avenue Tigard, Oregon 97223
- PHONE (503) 620-2632
   FAX (503) 684-7523

September 29, 2008

#### 2007-2008 AUDITORS' COMMENTS AND DISCLOSURES

Oregon Administrative Rules 162-10-000 through 162-16-000 of the Minimum Standards for Audits of Oregon Municipal Corporations, prescribed by the Secretary of State in cooperation with the Oregon State Board of Accountancy, enumerate the financial statements, schedules, comments and disclosures required in audit reports. The required statements and schedules are set forth in preceding pages of this report. Required comments and disclosures related to our audit of such statements and schedules are set forth as follows.

#### REPORT ON INTERNAL ACCOUNTING CONTROL

We have audited the basic financial statements of Ashland Parks and Recreation Commission, Jackson County, Oregon, as of and for the year ended June 30, 2008, and have issued our report thereon dated September 29, 2008.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement.

The management of Ashland Parks and Recreation Commission, Jackson County, Oregon, is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of basic financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the basic financial statements of Ashland Parks and Recreation Commission, Jackson County, Oregon, for the year ended June 30, 2008, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the basic financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses or significant deficiencies under standards established by the American Institute of Certified Public Accountants.

#### INTERNAL CONTROL (CONTINUED)

A material weakness is a significant deficiency in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors and irregularities in amounts that would be material in relation to the basic financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operations that we consider to be material weaknesses as defined above. We have issued a report on significant deficiencies dated September 29, 2008.

These factors were considered in determining the nature, timing and extent of the audit tests to be applied in our audit of the basic financial statements, and this report does not affect our report on the basic financial statements dated September 29, 2008.

This report is intended solely for the information and use of the board, audit committee, management, federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

#### ACCOUNTING RECORDS

The Commission's accounting records are adequate for audit.

#### **BUDGET TRANSACTIONS**

Expenditures of the various funds were within authorized appropriations.

#### 2007-2008 and 2008-2009 BUDGETS

The budgets adopted by the Commission for the current and ensuing fiscal year were examined during the audit. Based upon our testing it was determined that budget preparation and adoption procedures followed by the Commission were in compliance with the Oregon Local Budget Law.

#### **COLLATERAL SECURING BANK DEPOSITS**

The Commission's deposits appeared to be adequately covered by federal depository insurance or certificates of participation at all times during 2007-2008, based upon our testing. Deposits in the State Local Government Investment Pool are not required to be collateralized.

#### **INVESTMENTS**

The Commission's investments for the year ending June 30, 2008, were reviewed and based upon our testing appeared to comply with the legal requirements pertaining to the investment of public funds contained in ORS 294.035.

#### PUBLIC CONTRACTS AND PURCHASING

The Commission's procedures for awarding public contracts were reviewed and based upon our testing we found one instances of non-compliance with ORS Chapter 279 during 2007-2008.

#### 2007-2008 AUDITORS' COMMENTS AND DISCLOSURES (CONTINUED)

#### **INSURANCE AND FIDELITY BONDS**

Details concerning insurance and fidelity bond coverage were reviewed during the audit. Fidelity bond coverage provided appears to meet legal requirements set forth in ORS 221.903. We do not have the professional expertise to state whether the insurance coverage is adequate.

#### **DEBT LIMITATION**

The Commission's bonded debt outstanding was within the provisions of ORS 552.645.

#### **COMMISSION HIGHWAY FUNDS**

The Commission did not receive state highway funds during fiscal year 2007-2008.

#### PROGRAMS FUNDED FROM OUTSIDE SOURCES

We reviewed and tested, to the extent we considered necessary in the circumstances, transactions and reports relative to federal and state programs. Since the Commission did not expend greater than \$500,000 in federal financial assistance for the year ended June 30, 2008, it was not necessary to perform, nor did we perform, tests in accordance with the Federal Single Audit Act, as amended (U.S. Office of Management and Budget Circular A-133)

PAULY, ROGERS AND CO., P.C.

Faly , Roges and Co. P.C.

